

# Micro III: Information Economics and Contract Theory

Website: <http://www.iue.it/Personal/Courty/courses.html>

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# Lecture 0: Course Introduction

- Introduction to information economics (Stiglitz, Joseph E. “The Contribution of the Economics of Information to Twentieth Century Economics”. Quarterly Journal of Economics, Nov. 2000, pp. 1441-1478.)
- Adverse selection model (MGW 13-B and Akerlof G (1970) “The Market for Lemon,” QJE 89: 488 – 500)

## Introduction to Information Economics

- General equilibrium: Information plays a role only in “state of nature,” with application to insurance and asset pricing
- Chicago school: information as an investment (i.e. investment in search, human capital; Shultz/Stigler/Beker)
- Economics of information: strategic role of information
  - Akerlof Lemon model (1970)
  - Mirreless self-selection in taxation (1971)

- Arrow moral hazard and principal agent paradigm
  
- Main contributions of information economics and contract theory
  - Revisit main conclusions of general equilibrium theory (both positive and normative)
  
  - Explain behavior and outcomes difficult to understand otherwise (e.g. credit rationing)
  
  - Applications to finance (corporate governance, insurance), labour economics and personnel economics (compensation policies), industrial organization (pricing, procurement)

- Example of how informational issues may change standard theoretical predictions
  - Existence of equilibrium may not hold
  - Welfare conclusions may not hold (competitive equilibrium may not be Pareto optimal)
  - Competitive pricing ( $p=mc$ ) may not hold
  - Supply may not equal demand in equilibrium (credit rationing, unemployment)
  - Law of one price may not hold (equilibrium distribution of price)

- Information Economics: Main Concepts

- Imperfect information: Uncertainty due to nature
- Private information: information observed privately by a party
- Asymmetric information: Some agents know more than other
- Constrained Pareto Optimality: Assume the social planner does not have directly access to the agent's private information
- Self-selection: A party make a choice on the basis of her private information
- Adverse selection: The choice made by the privately informed party goes against the interests of the uninformed party (as opposed to positive selection)

- Signalling: The privately informed party takes some action to signal her private information
- Screening: The uninformed party designs a menu of choice to screen the privately informed party
- Principal/Agent: A principal makes a take-it-or-leave-it offer to the agent (ignore bargaining and assume that the agent has an exogeneously determined outside option)
- Moral hazard: A party (typically the agent) chooses an action that is not observed by the other party (typically the principal)
- Hidden action vs hidden information: Pure moral hazard vs agent taking (possibly unobservable) action after privately observing some information

- Methodological Issues

- Partial equilibrium analysis
- Often focus on interaction between a few parties (typically 2)
- Parties write contracts subject to information constraints
- Solution concept often based on non-cooperative game theory (Subgame perfect Nash, Bayesian updating, subgame perfect Bayesian equilibrium)

# Lecture 1: Akerlof Lemon Model (MGW 13-B)

Adverse selection model (MGW 13-B)

Akerlof G (1970) “The Market for Lemon,” QJE 89: 488 – 500): Model of market collapse under asymmetric information with application to second hand car market, labor market, credit market, and development economics

The market collapse prediction is a rather dramatic conclusion but the concept of adverse selection is very general and had been applied in personnel economics (early retirement, compensation policies), insurance, corporate finance, to name just a few fields

**Labor market application:** Identical firms hire workers who privately observe their productivity

**Firms:** Any number greater than one. Transform labor into output using CRS technologies. Firms are risk neutral. Assume that output price is one (partial equilibrium analysis)

**Workers:** Measure  $N$  of heterogeneous workers. Worker of type  $\theta$  produces  $\theta$  in a firm and  $r(\theta)$  in home production.  $\theta \in [\underline{\theta}, \bar{\theta}]$  with  $0 \leq \underline{\theta} < \bar{\theta} < \infty$ . The distribution of types is  $F(\theta)$  with density  $f(\theta)$  such that  $f(\theta) > 0$  for  $\theta \in [\underline{\theta}, \bar{\theta}]$

## **Market outcomes to be determined:**

Equilibrium wage(wage function?)

Sorting of workers between firms and home production

## **Equilibrium concept:**

Competitive equilibrium

Game theoretic approach

## **Possible scenarios:**

Full information on workers' type or productivity (standard approach)

Workers are privately informed about their productivity (asymmetric information)

**Economic questions of interest:**

1. Does the introduction of asymmetric information matter?
2. Does it change market outcomes?
3. Does it change the efficiency properties of the equilibrium?

## Case 1: Symmetric Information and Competitive Equilibrium (Benchmark)

The wage can be function of the type  $w^*(\theta)$

$$w^*(\theta) = \theta$$

$\{\theta \text{ s.t. } r(\theta) \leq \theta\}$  are employed in a firm

Firms earn zero profits

Sorting according to principle of comparative advantage

Equilibrium is Pareto efficient

Standard conclusions from competitive equilibrium analysis

## Case 2: Asymmetric Information and Competitive Equilibrium

Focus on case where (a)  $r(\theta) \leq \theta$  and (b)  $r'(\theta) \geq 0$

Firms and workers are price takers. We assume that those workers who are indifferent between working at a firm and home employment chose the former

Asymmetric information implies that the wage rate must be independent of the workers' type. There is a single wage rate in equilibrium

A competitive equilibrium is characterized by a wage  $w^*$  and a sorting rule  $\Theta \subset [\underline{\theta}, \bar{\theta}]$  such that worker  $\theta \in \Theta$  is employed in a firm and worker  $\theta \notin \Theta$  is self-employed

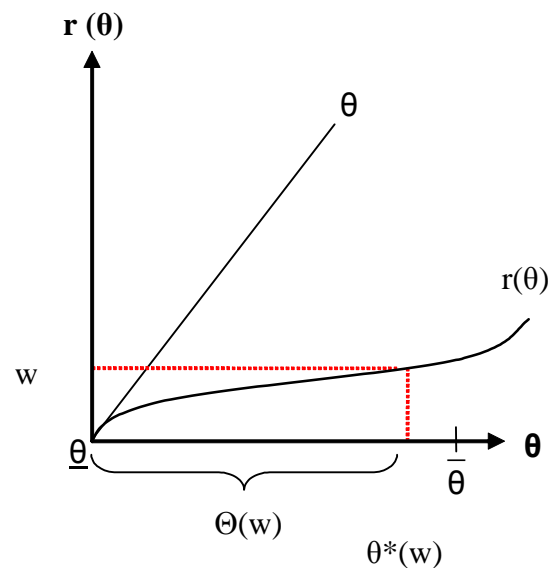
**Supply of labor:** Worker occupational choice (binary optimization problem) imply that  $\Theta(w) = \{\theta \text{ s.t. } r(\theta) \leq w\}$

**Demand for labor:** Firms demand for labor depend on their expectations regarding the type of workers who apply to work in firms. Let  $\mu$  represent the expected productivity of a worker who is not self employed (applies to a job and accept an equilibrium offer). Each firm demands zero unit of labor if  $\mu < w$ , any non-negative amount if  $\mu = w$ , and an infinite amount if  $\mu > w$

**Firm rational expectation:**  $\mu = E[\theta|\theta \in \Theta(w)]$  if positive employment ( $\Theta \neq \emptyset$ ) and otherwise ( $\Theta = \emptyset$ ) we will assume  $\mu = E\theta$

**Remark:** Any equilibrium has to have positive employment, that is,  $\Theta \neq \emptyset$ . (Proof by contradiction)

**Equilibrium in labor market:** In any equilibrium with non-zero level of employment, demand for labor equals supply of labor implies that  $w = E[\theta|\theta \in \Theta(w)]$



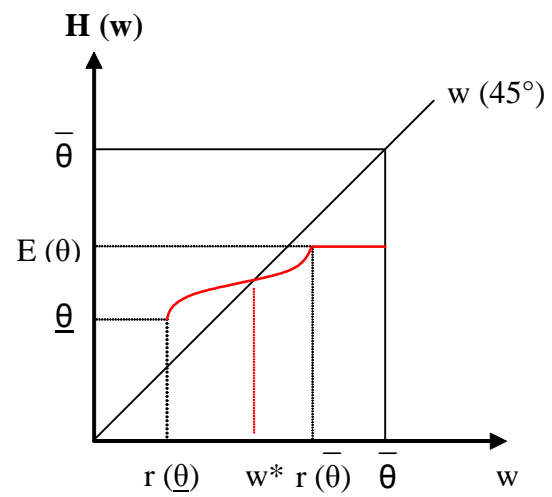
**Equilibrium characterization:** Any competitive equilibrium is a pair  $(w^*, \Theta^*)$  such that (a)  $\Theta^*(w^*) = \{\theta \text{ s.t. } r(\theta) \leq w^*\}$  and (b)  $w^* = E[\theta | \theta \in \Theta^*(w^*)]$

## Existence of equilibrium

Define the function  $H(w) = E[\theta | \theta \in \Theta(w)]$ . Any  $w$  such that  $w = H(w)$  is an equilibrium wage

Properties of the function  $H(\cdot)$ :

1.  $H(\cdot)$  is continuous and increasing
2.  $H(r(\underline{\theta})) = \underline{\theta} \geq r(\underline{\theta})$
3.  $H(w) = E\theta < \bar{\theta}$  for any  $w \geq r(\bar{\theta})$

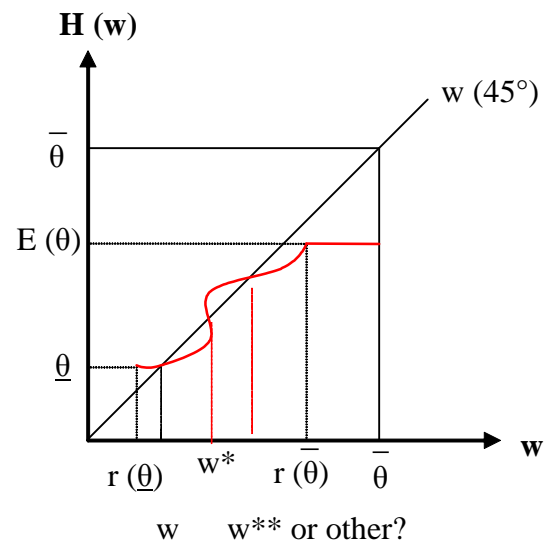


Equilibrium:  $w^* = r(\theta^*(w))$

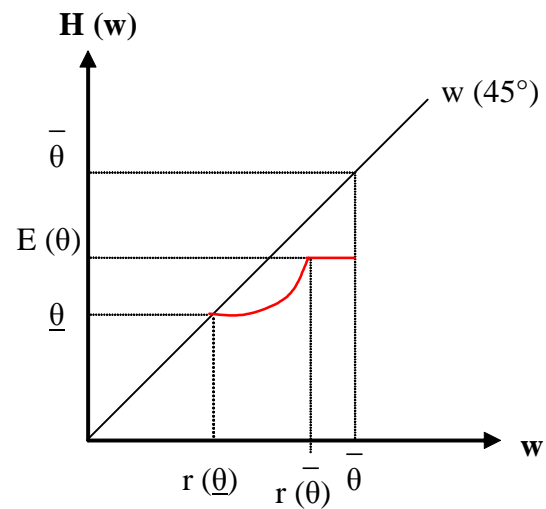
An equilibrium always exists since the function  $H()$  crosses the 45 degree line at least once

Inefficiency in any equilibrium if and only if  $r(\bar{\theta}) > E\theta$  (the highest type cannot be employed)

Possibility of multiple equilibria ( $H$  may cross the 45 degree line multiple times)



No-trade (with positive measure) if  $H(w) < w$  for  $w > r(\underline{\theta})$  (only type  $\underline{\theta}$  are employed and earn  $w = r(\underline{\theta}) = \underline{\theta}$ )



Equilibrium:  $\Theta = \{\underline{\theta}\}$

### Case 3: Game theoretic approach

Are all equilibria equally reasonable?

Consider for example an equilibrium wage  $w^*$  and assume there exist a  $w > w^*$  such that  $H(w) > w$

Firms want to deviate from  $w^*$ : If a firm offers wage  $w$ , workers earn more and the deviating firm earns positive profits

This type of deviation, however, is ruled out under the price taking assumption

## 2-stage game

Assume there are only 2 firms (w.l.o.g.)

**Stage 1:** Firms announce wages  $(w_1, w_2)$

**Stage 2:** Workers chose between self-employment or work with firm 1 or 2

**Equilibrium concept:** Subgame perfect Nash equilibrium

**Issue:** Does the set of equilibrium change?

Let  $w^{**} = \text{Max} \{w \text{ s.t. } H(w) = w\}$

Assume that  $w^{**} > r(\underline{\theta})$  and that  $H(w)$  crosses the 45 degree line from above at  $w^{**}$

**Stage 2:** workers pick the maximum of  $w_1$ ,  $w_2$ , and  $r(\theta)$  (we assume that if they are indifferent they pick employment and randomize between firms)

**Stage 1:** Firm wage offers

**Lemma 1:** Firms earn zero profits

Standard Bertrand competition argument

**Lemma 2:** One firm must offer at least  $w^{**}$  in equilibrium

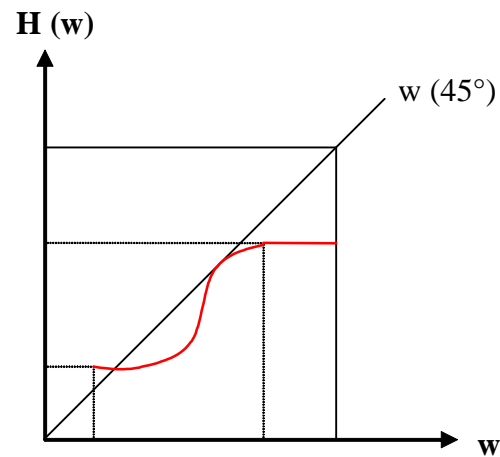
If no firm offers at least  $w^{**}$ , one of the two firms can earn positive profits by offering a wage above its competitor but lower than  $w^{**}$ . A contradiction with Lemma 1

**Proposition:** There exists a unique SPNE and  $w_1 = w_2 = w^{**}$  and  $\Theta^* = \{\theta \text{ s.t. } r(\theta) \leq w^{**}\}$

Wage  $w^{**}$  is the only wage from which there does not exist profitable deviations

Note the role played by the assumption that  $H(w)$  crosses the 45 degree line from above at  $w^{**}$ .

The proof of Lemma 2 does not hold without this assumption



## Constrained Pareto optimum

Equilibrium typically fails to be Pareto optimum

A social planner who knows the workers' types could improve efficiency

What about a social planner who does not know the workers' types?

Although the general treatment of this problem requires more advanced tools, it is possible to show that the planner cannot implement an allocation that dominates the Pareto dominant equilibrium

# Lecture 2: Monopoly Screening (Salanie 2.2)

Assume consumers are privately informed about their preferences. Can the monopolist increase profits by offering a menu of options?

Price discrimination with two types

Mussa, M., and S. Rosen (1978) "Monopoly and Product Quality," *Journal of Economic Theory* 18: 301-317

Applications: product line (vertical differentiation or quality), non-linear pricing (quantity price discrimination or Ramsey pricing), regulation (cost privately observed), taxation (private information on willingness to work)...

## Monopoly screening

Second degree price discrimination: A monopolist faces two types of privately informed buyers

**Demand:** Two types of consumers  $\theta \in \{\theta_1, \theta_2\}$  such that  $\theta_1 < \theta_2$  consuming at most one unit of good. The proportion of consumers of type  $\theta_1$  is  $\pi$ . Consumers have heterogeneous preferences for quality. Utility of a type  $\theta \in \{\theta_1, \theta_2\}$  for quality  $q > 0$  who has to pay  $t \geq 0$  is  $u(q, t|\theta) = \theta q - t$ . Consumers get zero utility if they do not consume

**Monopolist:** The monopolist produces quality  $q$  at cost  $c(q)$  where  $c$  is an increasing and convex function such that  $c'(0) = 0$  and  $c'(\infty) = \infty$ . The profits from selling one unit of quality  $q$  at price  $t$  is  $t - c(q)$ . We assume throughout that it is optimal to sell to both types of consumers

## Take-it-or-leave-it offers

Monopolist announces price quality menu of contracts  $(q_i, t_i)$  and these are take-it-or-leave-it offers

Buyers select a contract or get the outside option of zero

As tie-break rule, we assume that indifferent buyers always prefer higher quality contracts over lower ones, and buying over outside option

**Remark:** The problem is sometimes presented as a principal agent problem where the monopolist is the principal who faces a representative buyer with unknown type who is the agent. One could also write the problem as a two-stage game but this would not add further insights

## **Market outcomes to be determined:**

Contracts offered by the monopolist

Consumer choice of product

## **Possible scenarios:**

Competition

Monopoly and full information on consumers' type (as in first, or third in our case, degree price discrimination)

Consumers are privately informed about their marginal valuation for quality and monopolist offers a single product

Private information and multiple products

## **Economic questions of interest:**

1. Does the introduction of asymmetric information change the monopolist product offers and pricing?
2. Does the monopolist offer a single or multiple qualities?
3. Do consumers end up to consume inefficient quality products?
4. Do consumers end up with surplus? Which consumers?

## Consumers' indifference curves and monopolist isoprofit curves in $(t, q)$

Differentiating  $u(q, t|\theta) = K$ , where  $K$  is a constant,  $\theta dq - dt = 0$

$\frac{dt}{dq} = \theta > 0$  increasing,  $\frac{d^2t}{dq^2} = 0$  linear,  $\frac{d^2t}{dq d\theta} = 1 > 0$  type 1 has lower slope than type 2

Differentiating  $\pi(q, t) = K$ ,  $dt - c_q dq = 0$

$\frac{dt}{dq} = c_q > 0$  increasing,  $\frac{d^2t}{dq^2} = c_{qq}$  convex

Single crossing condition: Indifference curves of the two types cross at most once since high types have higher marginal valuations for quality. In addition the high type indifference curves always cross the low type indifference curves from below

## Case 1: Competition (Benchmark 1)

Competitive firms offer products of quality  $q_i^*$  such that  $\theta_i = c'(q_i^*)$  at price  $p_i = c(q_i^*)$  for  $i = 1, 2$

$q_1^* < q_2^*$  (since  $c'$  is increasing)

Higher type consume higher quality products

Type  $i$  consumer gets surplus  $\theta_i q_i^* - c(q_i^*)$

Higher types get more surplus

## Case 2: Symmetric Information (Benchmark 2)

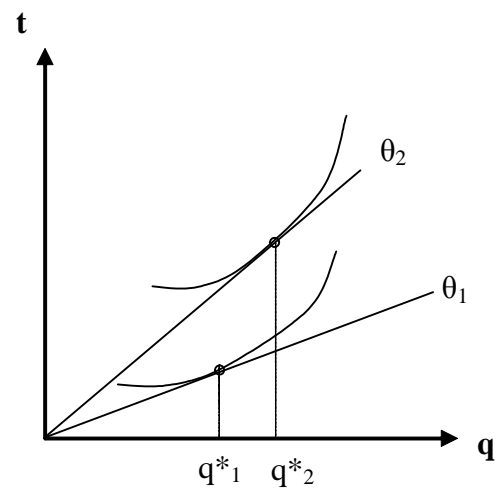
$$\underset{t_i, q_i}{Max} (t_i - c(q_i))$$

Subject to participation  $\theta_i q_i - t_i \geq 0$

Participation constraint binds  $\theta_i q_i = t_i$  (full rent extraction)

$c'(q_i^*) = \theta_i$  efficient provision of quality

Same product offering as under competition but the monopolist extracts all the consumer surplus



### Case 3: Asymmetric information and single product (Benchmark 3)

Assume the monopolist offers a single product

If  $\theta_1 q_1^* - c(q_1^*) > (1 - \pi)(\theta_2 q_2^* - c(q_2^*))$  then the monopolist sells to all consumers a product of quality  $q_1^*$

Otherwise the monopolist sells only to high types a product of quality  $q_2^*$

Either high types under consume quality or low types over consume quality

## Case 4: Asymmetric information and menu of contracts

Assume the monopolist offers the efficient pair of contracts. Will the profits be equal to the symmetric information profits?

Yes, if both types of consumers chose the contracts they are supposed to chose

Low types get zero utility under contract 1 and negative utility  $(\theta_1 - \theta_2)q_2^* < 0$  under contract 2. Low types do not deviate

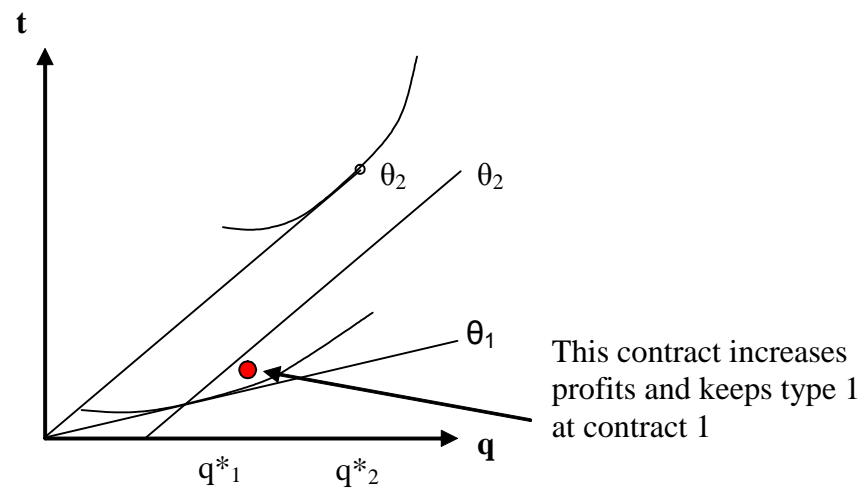
High types get zero utility under contract 2 and positive utility  $(\theta_2 - \theta_1)q_1^* > 0$  under contract 1. High types will deviate!

All types pick contract 1

Monopolist earns less than under symmetric information!

Monopolist could do better by changing contracts (e.g. give a better deal to high types).

What is the optimal combination of contracts?



## Monopoly screening problem

Monopolist offers two contracts  $(t_1, q_1)$  and  $(t_2, q_2)$  to maximize profits

$$\pi(t_1 - c(q_1)) + (1 - \pi)(t_2 - c(q_2))$$

subject to the constraints that all consumers participate  $\theta_i q_i - t_i \geq 0$  ( $PC_i$ )

and that consumers select the contract that is designed for them

$$\theta_1 q_1 - t_1 \geq \theta_1 q_2 - t_2 \quad (IC_1)$$

$$\theta_2 q_2 - t_2 \geq \theta_2 q_1 - t_1 \quad (IC_2)$$

$(IC_1)$  says that low types (weakly) prefer contract  $(t_1, q_1)$  over contract  $(t_2, q_2)$  while  $(IC_2)$  says that the opposite holds for high types

These two new constraints are known as incentive compatibility constraints or truth-telling constraints and nests within the monopoly optimization problem the consumer decision problem

The participation constraint is also known as the individual rationality constraint

**Remark 1:** We could consider more complex offers or ‘mechanisms’ where the monopolist asks the agent to send more complex messages and makes offers conditional on messages sent by the agent. One can show, however, that we can restrict to

the above problem without loss of generality. This result is known as the revelation principle

**Remark 2:** The optimization problem has 4 constraints. We know that both  $PC_i$  cannot bind (otherwise,  $0 = \theta_2 q_2 - t_2 \geq \theta_2 q_1 - t_1 > \theta_1 q_1 - t_1 = 0$  where the first inequality holds by  $IC_2$ . A contradiction). One could assume that some constraints bind and others don't (make a guess), solve for the optimal solution  $(t_1, q_1)$  and  $(t_2, q_2)$ , and then check if the guess on the status of the constraints was actually correct. Could work but long process with 4 constraints (two types) and the number of constraints is of the order of the square of the number of types

**Trick:** The structure of the problem may imply that some constraints necessarily bind and others don't

## Analysis of incentive constraints

We focus for the moment on the incentive constraints  $IC$  and  $PC$

**Lemma 1:**  $PC_1 + IC_2$  imply  $PC_2$

The high type necessarily gets some surplus so s/he is always willing to participate

**Lemma 2:**  $q_2 \geq q_1$

High types have to consume (weakly) higher quality than low types

**Lemma 3:**  $q_2 \geq q_1$  and  $IC_2$  binding imply  $IC_1$

Low types do not want to deviate as long as high types are indifferent between the two contracts and quality is increasing

To conclude,  $IC_1$  and  $IC_2$  binding is equivalent to  $q_2 \geq q_1$  and  $IC_2$  binding

**Remark:** The three lemmas follow from the incentive constraints alone. These lemmas would also hold for a social planner trying to maximize consumer surplus subject to a self-financing constraint as in Ramsey Pricing

## Monopoly maximization

**Lemma 4:**  $PC_1$  binds

The monopolist does not have to give any surplus to the low type

**Lemma 5:**  $IC_2$  binds

If  $IC_2$  does not bind, it means that the monopolist is leaving too much surplus to the high type

Since  $IC_2$  binds, Lemma 3 implies that we can simplify the  $IC$  constraints as  $\theta_2 q_2 - t_2 = \theta_2 q_1 - t_1$ , and  $q_2 \geq q_1$

Plugging the value of  $t_1$  from  $PC_1$  and  $t_2$  from  $IC_2$  in the objective function, we can rewrite the monopoly profits as  $\pi(\theta_1 q_1 - c(q_1)) - (1 - \pi)(\theta_2 - \theta_1)q_1 + (1 - \pi)(\theta_2 q_2 - c(q_2))$

The only constraint left is  $q_2 \geq q_1$  which we ignore for the moment keeping in mind that we will have to check in the end that it holds

**Lemma 6:**  $q_2 = q_2^*$  and  $q_1$  is such that  $c'(q_1) = \theta_1 - \frac{1-\pi}{\pi}(\theta_2 - \theta_1)$

We have  $q_1 < q_2^*$  since  $c'(q_1) < \theta_1 < \theta_2 = c'(q_2^*)$

The monopolist can always gain by maximizing gains from trade with the high type so  $q_2 = q_2^*$

On the other hand, there is a new cost from increasing the low product's quality. The profits from the low type can be decomposed as

$$\underbrace{\pi(\theta_1 q_1 - c(q_1))}_{\text{Social surplus from increasing type 1 quality}} \quad - \quad \underbrace{(1 - \pi)(\theta_2 - \theta_1)q_1}_{\text{Informational rent given to type 2}}$$

Since  $c'(q_1) < \theta_1$ ,  $q_1 < q_1^*$  and the low type quality is distorted downward (under supply quality)

## Summary

High types get the efficient quality,  $q_2^*$ , and rent  $(\theta_2 - \theta_1)q_1$

Low types get inefficiently low quality and no rent

High types are indifferent between both contracts and low types strictly prefer their contracts

More generally with multiple types  $i = 1..I$ , there is no distortion only at the top or highest type ( $\theta_I = c'(q_I^*)$ ), zero rent only at the bottom or lowest type ( $PC_1$  binds), rent increases with types, and all types are indifferent between their contract and the contract of the next type below ( $IC_{i,i-1}$  specifying that type  $i$  is indifferent between contract  $i$  and contract  $i - 1$  binds)

# Lecture 3: Monopoly Screening: Continuous type case

Maskin, E., and J. Riley (1984), “Monopoly with Incomplete Information,” *Rand Journal of Economics* 15(2): 171-196

Mussa, M., and S. Rosen (1978) “Monopoly and Product Quality,” *Journal of Economic Theory* 18: 301-317

Salanie 2-3

## Non-Linear Pricing: Parametric demand approach (Tirole/Salanie)

A monopolist faces a population of consumers indexed by  $\theta \in [\underline{\theta}, \bar{\theta}]$  with utility  $u(q, \theta) - p$ . The distribution of  $\theta$  is  $F(\theta)$  with density  $f(\theta)$ . Consumers have reservation utility  $\underline{u} = 0$

The variable  $q$  could be interpreted as quality or quantity

The cost of producing  $q$  is  $c(q)$

We assume single crossing  $u_{q\theta}(q, \theta) \geq 0$  in addition to the standard assumptions  $u_q > 0$ ,  $u_\theta > 0$ , and  $u_{qq} < 0$

The monopolist offers the menu of contracts  $((p(\theta), q(\theta)))$ , where  $p(\theta)$  is the price paid by type  $\theta$  for quantity (or quality)  $q(\theta)$  in equilibrium

The monopoly problem is

$$\begin{aligned} & \underset{p(\theta), q(\theta)}{\text{Max}} \int_{\underline{\theta}}^{\bar{\theta}} [p(\theta) - c(q(\theta))] dF(\theta) \\ & \text{s.t. } u(q(\theta), \theta) - p(\theta) \geq 0 \quad \forall \theta \text{ PC} \\ & q(\theta) \in \text{ArgMax}_{\tilde{\theta}} \{u(q(\tilde{\theta}), \theta) - p(\tilde{\theta})\} \quad \forall \theta \text{ ICC} \end{aligned}$$

Define  $v(\theta)$  as the utility of type  $\theta$  under her best contract

$$v(\theta) = \text{Max}_{\tilde{\theta}} \{u(q(\tilde{\theta}), \theta) - p(\tilde{\theta})\} = u(q(\theta), \theta) - p(\theta)$$

**Remark:** We loosely use the variables  $p(\theta)$  and  $q(\theta)$  to refer to both the choice variables in the objective function and to the optimal pricing policy in  $v(\theta)$

**Lemma 1:** ICC is equivalent to  $v_{\theta}(\theta) = u_{\theta}(q(\theta), \theta)$  and  $q_{\theta}(\theta) \geq 0$  for all  $\theta$

The FOC and SOC to the agent's optimization problem can be simplified by the FOC and a monotonicity condition. The rent given to the agent increases according to

$$v_{\theta}(\theta) = u_{\theta}(q(\theta), \theta) \geq 0$$

This implies that we can rewrite  $v(\theta)$  as  $v(\theta) = \int_{\underline{\theta}}^{\theta} u_{\theta}(q(\tilde{\theta}), \tilde{\theta}) d\tilde{\theta} + v(\underline{\theta})$

**Lemma 2:** Assume ICC hold. PC is equivalent to  $v(\underline{\theta}) \geq 0$

We can now restate the monopoly problem as

$$\begin{aligned} \underset{q(\theta), v(\theta)}{Max} \int_{\underline{\theta}}^{\bar{\theta}} [u(q(\theta), \theta) - v(\theta) - c(q(\theta))] dF(\theta) \\ s.t. \quad v(\underline{\theta}) \geq 0 \quad PC \\ v_{\theta}(\theta) = u_{\theta}(q(\theta), \theta) \text{ and } q_{\theta}(\theta) \geq 0 \quad ICC \end{aligned}$$

**Lemma 3:**  $v(\underline{\theta}) = 0$

The lowest type gets no rent since  $u(q(\underline{\theta}), \underline{\theta}) = p(\underline{\theta})$

The second term in the objective function is  $-\int_{\underline{\theta}}^{\bar{\theta}} v(\theta) dF(\theta) = \int_{\underline{\theta}}^{\bar{\theta}} \int_{\underline{\theta}}^{\theta} u_{\theta}(q(\tilde{\theta}), \tilde{\theta}) d\tilde{\theta} d(1 - F(\theta))$  and after integration by part

$$-\int_{\underline{\theta}}^{\bar{\theta}} v(\theta) dF(\theta) = -\int_{\underline{\theta}}^{\bar{\theta}} u_{\theta}(q(\theta), \theta)(1 - F(\theta)) d\theta + \underbrace{\left[ \int_{\underline{\theta}}^{\theta} u_{\theta}(q(\tilde{\theta}), \tilde{\theta}) d\tilde{\theta} (1 - F(\theta)) \right]_{\underline{\theta}}^{\bar{\theta}}}_{=0}$$

The monopolist sets  $q(\theta)$  to maximize

$$\begin{aligned} \text{Max}_{q(\theta)} \int_{\underline{\theta}}^{\bar{\theta}} \left( u(q(\theta), \theta) - u_{\theta}(q(\theta), \theta) \frac{1 - F(\theta)}{f(\theta)} - c(q(\theta)) \right) dF(\theta) \\ \text{s.t. } q_{\theta}(\theta) \geq 0 \end{aligned}$$

Define the argument in the integral as  $\Lambda(q(\theta), \theta)$  which is also known as the virtual profit

Assuming the constraint holds, the optimal  $q(\theta)$  is such that  $\Lambda_q(q(\theta), \theta) = 0$ ,

$$u_q(q(\theta), \theta) - \frac{1 - F(\theta)}{f(\theta)} u_{q\theta}(q(\theta), \theta) - c_q(q(\theta)) = 0$$

The constraint  $q_\theta(\theta) \geq 0$  holds as long as  $\Lambda_{q\theta} \geq 0$  since  $q_\theta = -\frac{\Lambda_{q\theta}}{\Lambda_{qq}}$

**Interpretation:** Equalize marginal profit from selling one more unit to  $\theta$  with the marginal cost of informational rent that has to be granted to all higher types

$$f(u_q - c_q) = (1 - F)u_{q\theta}$$

## Application: Non linear pricing

Consumer  $\theta \in [\underline{\theta}, \bar{\theta}]$  has utility  $U(q, \theta) = q - \frac{1}{2\theta}q^2$  if she consumes  $q$  units. The distribution of  $\theta$  is uniform over  $[\underline{\theta}, \bar{\theta}]$ . The cost of producing  $q$  is  $c(q) = cq$  and  $c \leq 1$ . Consumers have reservation utility  $\underline{u} = 0$ . The first best consumption quantity is

$$q^{FB}(\theta) = (1 - c)\theta$$

The monopoly first order condition,  $u_q(q(\theta), \theta) = u_{\theta q}(q(\theta), \theta) \frac{1 - F(\theta)}{f(\theta)} + c_q(q(\theta))$  implies

$$q^M(\theta) = \frac{\theta^2(1 - c)}{\bar{\theta}}$$

This is the solution to the monopoly problem because  $q(\theta)$  is increasing in  $\theta$ . The monopolist under supplies quantity for all types but  $\bar{\theta}$  since,  $q^{FB}(\theta) - q^M(\theta) =$

$\theta(1 - c) \left(1 - \frac{\theta}{\bar{\theta}}\right) \geq 0$ . The price of the  $q^{th}$  unit under the optimal non-linear price is

$$p(\theta) = u(q(\theta), \theta) - v(\theta)$$

But  $v(\theta) = \int_0^\theta u_\theta(q(\tilde{\theta}), \tilde{\theta}) d\tilde{\theta} = \frac{1}{6} \left(\frac{1-c}{\bar{\theta}}\right)^{1/2} q(\theta)^{3/2}$ . So  $p(\theta) = q(\theta) - \frac{2}{3} \left(\frac{1-c}{\bar{\theta}}\right)^{1/2} q(\theta)^{3/2}$  and the price of  $q$  units is

$$\tilde{p}(q) = q - \frac{2}{3} \left(\frac{1-c}{\bar{\theta}}\right)^{1/2} q^{3/2}$$

The price of the  $q$ th unit is  $\frac{d\tilde{p}}{dq} = 1 - \left(\frac{1-c}{\bar{\theta}}q\right)^{1/2}$

## Application: Quality price discrimination

Consumer  $\theta \in [0, 1]$  has utility  $u(q, \theta) = (1 + \theta)q$  with  $\theta$  uniformly distributed on  $[0, 1]$ ,  $\underline{u} = 0$ , and  $c(q) = \frac{1}{2}q^2$

$$q^{FB}(\theta) = 1 + \theta$$

Monopoly  $u_q(q(\theta), \theta) = u_{\theta q}(q(\theta), \theta) \frac{1-F(\theta)}{f(\theta)} + c_q(q(\theta))$  implies

$$q^M(\theta) = 2\theta$$

Rent  $v(\theta) = \int_0^\theta u_{\theta}(q(\tilde{\theta}), \tilde{\theta}) d\tilde{\theta} = \theta^2$ ,  $p(\theta) = u(q(\theta), \theta) - v(\theta) = \theta(\theta + 2)$ , and the price of good of quality  $q$  is

$$P(q) = p(\theta(q)) = p\left(\frac{q}{2}\right) = q\left(\frac{q}{4} + 1\right)$$

No distortion at the top ( $q^M(1) = q^{FB}(1) = 2$ ), zero surplus at the bottom, and rent increases while distortion decrease with  $\theta$

# Lecture 4: Competitive Screening (MGW 13-D)

No-trade (with positive measure) conclusion is unrealistic if gains-from-trade are large

Market players should come up with schemes to capture these gains from trade (evolutionary/Darwinist view that only the most efficient institutions survive)

Screening and signalling models: Intuition is that high types could reveal their types by engaging in an activity that is less costly for them than for low types

Example: Low risk drivers may find it less costly to accept deductible than high risk drivers

Rothchild and Stiglitz, "Equilibrium in Competitive Insurance Markets: An Essay on the Economics of Imperfect information," QJE, (November 1976):629-650

## Screening Model

Labor market application: Two firms hire two types of workers who are privately informed about their productivity

**Firms:** Two risk neutral firms transform labor into output using CRS technologies. Assume that output price is one (partial equilibrium analysis). Firms can assign a worker to tasks of different level of difficulty  $t \geq 0$ . Firm profits from a worker of productivity  $\theta$  who is assigned to task  $t$  is  $\theta - w$  where  $w$  is the wage

**Workers:** There is a unit continuum of workers who can be of two types,  $\theta_L$  and  $\theta_H$ . A worker of type  $\theta \in \{\theta_L, \theta_H\}$  produces  $\theta$  output. The fraction of workers of type  $\theta_H$  is  $\lambda$ . Workers have zero outside option (no type dependent home production)

The utility of worker of type  $\theta$  who receives wage  $w$  in task  $t$  is  $u(w, t|\theta) = w - c(t, \theta)$  where  $c(0, \theta) = 0$ ,  $c_t(t, \theta) > 0$ ,  $c_{tt}(t, \theta) > 0$ ,  $c_\theta(t, \theta) < 0$ , and  $c_{t\theta}(t, \theta) < 0$

**Remark:** We have assumed that more difficult tasks do not increase a worker's output. This is to focus on the possibility that difficult tasks may be used only for informational reasons

## Two-stage game:

**Stage1:** Firms announce wage-task contracts  $(w, t)$

**Stage 2:** Workers chose a contract or get the outside option of zero

As tie-break rule, we assume that indifferent workers always prefer low task contracts over high ones, and employment over outside option. If two firms offer the same contract workers randomize with equal probability

Focus on pure strategy subgame perfect Nash equilibria

## **Market outcomes to be determined:**

Equilibrium wage-task contracts

Sorting of workers between contracts

## **Possible scenarios:**

Full information on workers' type (productivity)

Workers are privately informed about their productivity

## **Economic questions of interest:**

1. Does the introduction of asymmetric information matter for the allocation of task difficulty?
2. Does it change market outcomes?
3. Does it change the efficiency properties of the equilibrium?
4. Do workers work under the same contract (pooling equilibrium) or under different contracts (separating equilibrium)?

## Workers' indifference curves in $(t, w)$

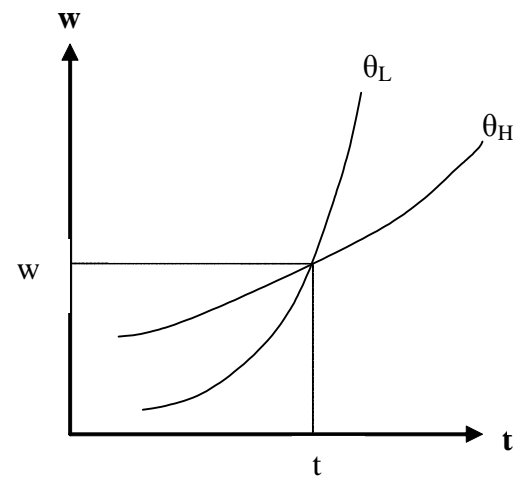
Proofs make extensive use of graphics in the  $(w, t)$  quadrant

Differentiating  $u(w, t|\theta) = K$ , where  $K$  is a constant,  $dw - c_t dt = 0$

$$\frac{dw}{dt} = c_t > 0 \text{ increasing}$$

$$\frac{d^2w}{dt^2} = c_{tt} > 0 \text{ convex}$$

$$\frac{d^2w}{dt d\theta} = c_{t\theta} < 0 \text{ type } L \text{ has higher slope than type } H$$



SINGLE CROSSING  
PROPERTY:  $\theta_H$  crosses  
 $\theta_L$  only once from above

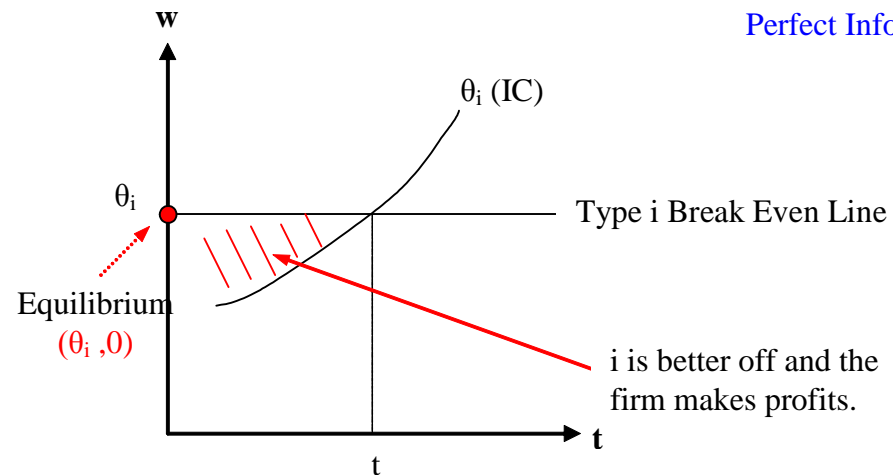
Single crossing condition: Indifference curves of the two types cross at most once since high types have lower marginal disutility for task difficulty. In addition the high type indifference curves always cross the low type indifference curves from above

**Remark:** the single crossing condition is central concept to sort privately informed agents (it also plays a role in the model of monopoly screening and auctions)

## Case 1: Symmetric Information (Benchmark)

- The wage can be function of the worker's type  $w^*(\theta_i, t_i^*)$
- $(w_i^*, t_i^*) = (\theta_i, 0)$  for  $i = L, H$
- Firms earn zero profits
- Worker work in easiest task since no productivity gain from working in more difficult tasks (no efficiency role for task difficulty)
- Equilibrium is Pareto efficient

Perfect Information



- Standard conclusions from competitive equilibrium analysis

## Case 2: Asymmetric Information

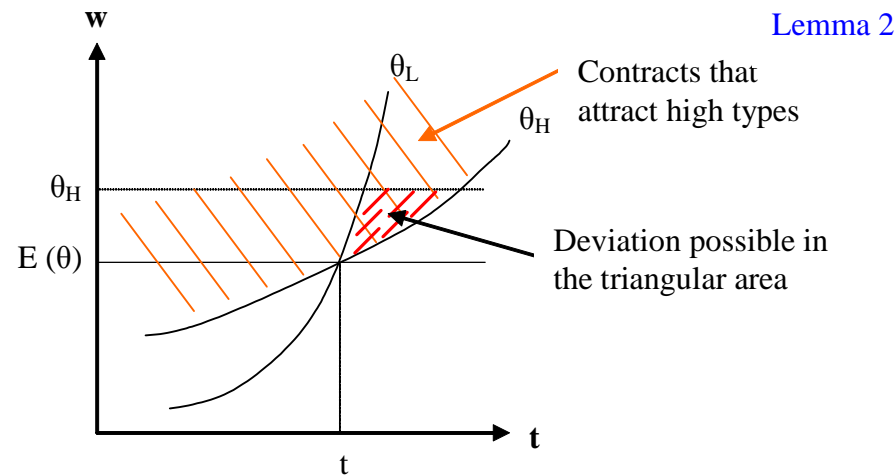
Note that the symmetric information equilibrium cannot be implemented because firms do not observe the worker's type. If a firm offers the two equilibrium contracts offered under symmetric information, it will earn loss  $E\theta - \theta_H$  since both workers will accept the high wage contract

Separating equilibrium: each type of worker accepts a different contract

Pooling equilibrium: both types of worker accept the same contract

**Lemma 1:** In any equilibrium, firms earn zero overall profits

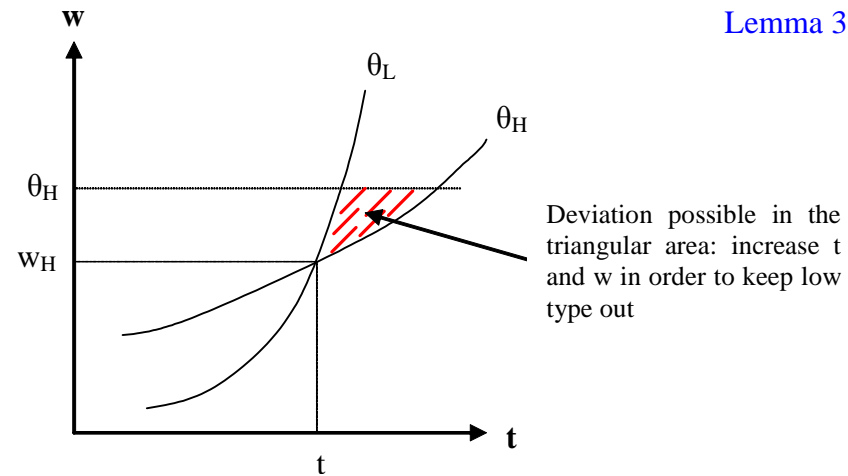
Competition implies that firms will bid profits down to zero under a Bertrand type of argument



Notice that any contract below the  $\theta_L$  line will make the low types reject it, which we want to make sure.

## Lemma 2: No pooling equilibrium exists

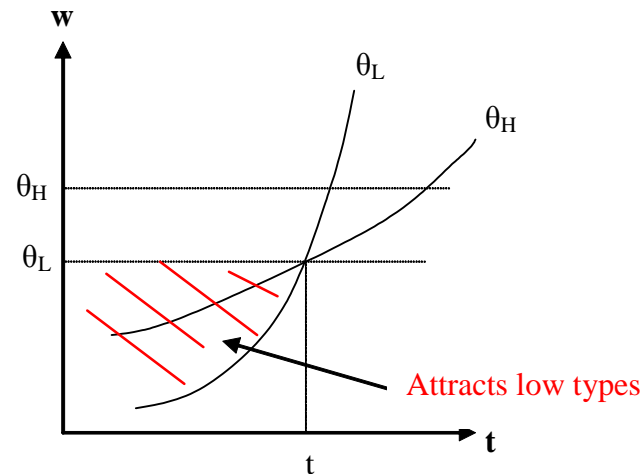
Under pooling and zero profits, high types cross subsidize low types. Therefore, a firm can benefit by creaming-off the high types and this can be achieved by increasing



the task difficultly and paying a premium that is not attractive to low types which is always possible under single crossing

**Lemma 3:** In any separating equilibrium, firms earn zero profits on all contracts

Lemma 4



In a separating equilibrium, firms can give targeted contracts to each type of workers. This drives the profits on each type to zero

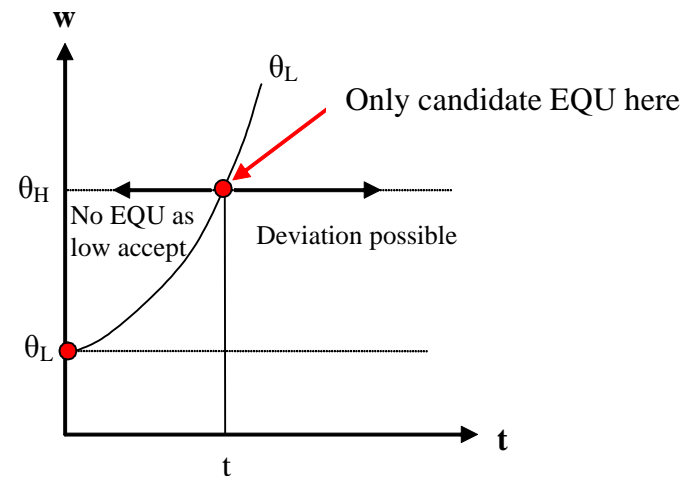
**Lemma 4:** In any separating equilibrium, low types receive the competitive contract  $(\theta_L, 0)$

Firms can pay the low types their productivity and assign them to tasks with zero difficulty because they break even if only low types accept and they can only benefit if high types accept as well. Not possible to do the same with high types, however, since low types prefer to work at the high type competitive contract  $(\theta_H, 0)$  and firm would earn negative profits  $(E\theta - \theta_H)$

**Lemma 5:** In any separating equilibrium, the high type contract must be such that  $\theta_H - c(t_H, \theta_L) = \theta_L - c(0, \theta_L)$

Firms pay high types more but also increase the task difficulty to make sure that low types do not want to pretend to be high types. This is known as the separating or indifference condition. Low types have to be indifferent between both contracts

**Proposition:** Any SPNE is a separating equilibrium such that low types accept  $(\theta_L, 0)$  and high types accept  $(\theta_H, t_H)$



Lemma 5

**Remark:** Type  $\theta_L$  wants to mimic type  $\theta_H$  while the reverse does not hold. As a result the contract of type  $\theta_H$  is distorted while the contract of  $\theta_L$  isn't!

## Conclusions:

We considered a richer setup than the simplest adverse selection model by introducing the possibility to make payoff-relevant decisions (task allocation)

Only separating equilibria can exist and even a separating equilibrium does not always exist

- For example, assume there are very few low types and the separating condition requires high types to endure difficult tasks (under separation). Since there are

very few low types  $\theta_H - E\theta$  is small. A firm could offer a wage of  $E\theta - \epsilon$  and task difficulty  $t = 0$ . All workers are better off under this contract (high types take a slight pay break  $(\theta_H - E\theta + \epsilon)$  but get to work on much easier task) and the firm earns positive profits. Therefore, there may exist pooling deviations

- Similarly, there may exist separating deviations where firms reduce task difficulty as well as wages for high types and use some of the surplus to increase the wage of the low types making sure that low types still do not want to pretend they are high types

Distortions only for type  $\theta_H$ , upward constraint bind, and all consumers get some surplus

Existence of equilibrium is sensitive to small changes in preferences!

# Lecture 5: Signaling (MGW 13-C)

In the screening model (Lecture 2), firms move first and attach eligibility restrictions to more attractive contracts.

Specifically, in the labor market application, firms require that those workers who want higher wages have to endure more difficult tasks

Another possibility is that workers move first and invest in costly activities hoping to consequently receive better offers

Different class of games since we need to consider how firms interpret the signals sent by workers' investments in costly activities

In particular, we need to define rules for how firms form beliefs about productivity based on the signals they receive

Cover the original application of Spence to education in “Job Market Signaling” QJE (1973) 87: 355 - 74

The signalling idea has been applied to advertising, financial contracts...

## Signaling Model

Labor market application: Two firms compete for a single worker who is privately informed about his/her productivity

**Worker:** A single worker privately observes her productivity  $\theta \in \{\theta_L, \theta_H\}$  such that  $\theta_L < \theta_H$ . The probability that the worker is of type  $\theta_H$  is  $\lambda$ . The worker either works and produce  $\theta$  output or gets zero outside option (no type dependent home production). The worker can invest in education  $e$ . A worker of type  $\theta$ , who is paid  $w$ , and invests  $e$  in education gets utility  $u(w, e|\theta) = w - c(e, \theta)$  where  $c(0, \theta) = 0$ ,  $c_e(e, \theta) > 0$ ,  $c_{ee}(e, \theta) > 0$ ,  $c_\theta(e, \theta) < 0$ , and  $c_{e\theta}(e, \theta) < 0$

**Firms:** Two risk neutral firms transform labor into output using CRS technologies. Assume that output price is one (partial equilibrium analysis). Firm profits from paying  $w$  a worker of type  $\theta$  who has education  $e$  is  $\theta - w$

**Remark:** We assume that education does not increase firms' profits. This is to focus on the possibility that education may be used only for informational reasons

**Timing of the game:**

1. Nature sets the worker's type  $\theta$
2. The worker invests in education  $e$
3. Firms simultaneously make wage offers  $w(e)$  conditional on  $e$
4. The worker decides which offer to accept if any

As tie-break rule, we assume that if the worker is indifferent, s/he chooses employment over outside option. If the two firms offer the same contract, workers randomize with equal probability

**Remark:** One can think of the model as a single worker of unknown type or of a continuum of workers who can be of two types. The exposition is easier under the single worker interpretation

This is a game of imperfect information because the firms do not observe the worker's type

Firms observe only the level of education and they must make an offer based on this observation. Firms' belief on the worker's type will depend in equilibrium on the education level observed. But the worker's choice of investment in education

depends on wage offers. This is a chicken and egg problem in the sense that the rational for investment in education has to be self-fulfilling

Read about the initial treatment of the issue in the original work by Spence. Since then, these concepts have been formalized under different equilibrium concepts

Each equilibrium concept needs to specify how the firms form beliefs

The restrictions imposed on how firms form beliefs will greatly constrain the set of wage offers that can be sustained as part of an equilibrium

## Equilibrium concept: Perfect Bayesian Equilibrium (PBE) in pure strategy

Let  $\mu(e)$  represent the firms' common belief that the worker is of high type after observing education level  $e$ . An equilibrium is a profile of strategies  $e(\theta)$ ,  $w(e)$  and a system of belief  $\mu(e)$ . We define a perfect Bayesian equilibrium as a strategy profile and beliefs such that

1. The worker's investment strategy  $e(\theta)$  is optimal given the firm's strategy
2. The firm's belief that the worker is of high type,  $\mu(e)$ , is computed according to Bayes' rule whenever possible

3. Wage offers constitute a Nash equilibrium of the simultaneous game starting after stage (3) given beliefs  $\mu(e)$

Stronger concept than weak PBE since impose (a) NE in stage (3) and (b) firms share a common belief off the equilibrium path

Formally, the worker's work decision in stage (4) should be specified as part of the equilibrium definition but we omit it to keep the exposition simple

## **Market outcomes to be determined:**

Equilibrium wage and education

Sorting of workers between work and outside option

## **Possible scenarios:**

Full information on workers' type (productivity)

Workers cannot invest in education (signalling ban)

Workers are privately informed about their productivity and can invest in education

## Economic questions of interest:

1. Existence of equilibrium?
2. Set of separating/pooling equilibria?
3. Investment in education  $e(\theta)$  and wage schedule  $w(e)$ ?
4. Efficiency properties of different equilibria?
5. Role of belief in equilibrium refinement?

## Workers' indifference curves in $(e, w)$

Proofs make extensive use of graphics in the  $(e, w)$  quadrant

Differentiating  $u(w, e|\theta) = K$ , where  $K$  is a constant,  $dw - c_e de = 0$

$$\frac{dw}{de} = c_e > 0 \text{ increasing}$$

$$\frac{d^2w}{de^2} = c_{ee} > 0 \text{ convex}$$

$$\frac{d^2w}{ded\theta} = c_{t\theta} < 0 \text{ type } L \text{ has higher slope than type } H \text{ (single crossing condition)}$$

Since  $c_\theta > 0$  type  $H$  indifference curves lie above type  $L$

## Case 1: Symmetric Information (Benchmark 1)

- The wage can be function of the worker's type  $w^*(\theta_i, e_i^*)$
- $(w^*(\theta_i, e_i^*), e_i^*) = (\theta_i, 0)$  for  $i = L, H$
- Firms earn zero profits
- All types work and no type invest in education since no productivity gain from doing so
- Equilibrium is Pareto efficient: Standard conclusion from competitive equilibrium analysis

## Case 2: Equilibrium without signaling (Benchmark 2)

- Workers cannot invest in signaling (signalling ban)
- $w^* = E\theta$  and all types work is the only equilibrium
- Firms earn zero profits
- Equilibrium is Pareto efficient

**Remark:** No adverse selection since no outside option

### Case 3: Asymmetric Information

Note that the symmetric information equilibrium cannot be implemented because firms do not observe the worker's type

If a firm offers the two equilibrium contracts from benchmark 1 (symmetric information), it will earn loss  $E\theta - \theta_H$  since both types will accept the high wage contract. Therefore, these contracts cannot be part of an equilibrium

Solve the game by looking at decisions in later stages first similarly as you would do under backward induction

**Stage 4:** Worker accepts highest offer if non-negative

**Stage 3:** Expected productivity of worker who has education  $e$  is  $\mu(e)\theta_H + (1 - \mu(e))\theta_L$

**Lemma 1:**  $w(e) = \mu(e)\theta_H + (1 - \mu(e))\theta_L$  is the only Nash equilibrium in the stage 3 simultaneous game given  $\mu(e)$

Simple Bertrand argument taking into account firms' beliefs

Since  $\mu(e)$  has to be computed according to Bayes rule whenever possible, this implies that firms earn zero profits

**Stage 2:** Distinguish two types of equilibria, separating and pooling

## Separating equilibrium

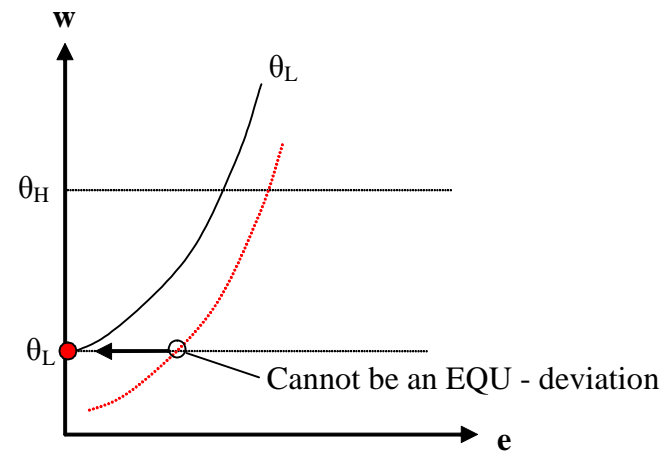
**Lemma 2:** In any PBE,  $w^*(e^*(\theta_H)) = \theta_H$  and  $w^*(e^*(\theta_L)) = \theta_L$

Conditional on education level, firms know the worker's type. Lemma 1 says that firms pay the worker his/her productivity

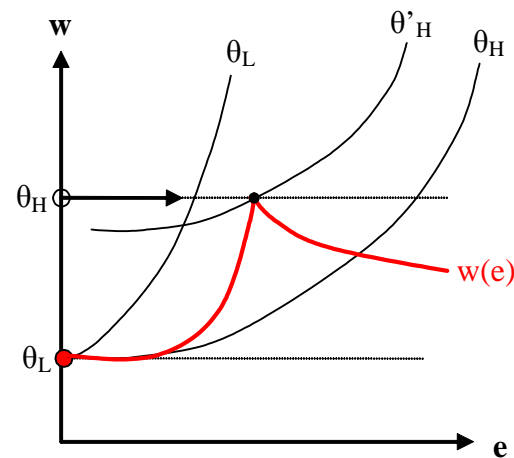
**Lemma 3:** In any PBE,  $e^*(\theta_L) = 0$

There is no productivity gain from education and all types produce at least  $\theta_L$  so a firm cannot earn only non-negative profits by paying wage  $\theta_L$  to a worker who has no education

Define  $\tilde{e}$  and  $e_1$  such that  $\theta_L = \theta_H - c(\tilde{e}, \theta_L)$  and  $\theta_L = \theta_H - c(e_1, \theta_H)$ .  $\tilde{e}$  corresponds to the level of education that leaves  $\theta_L$  indifferent between contracts



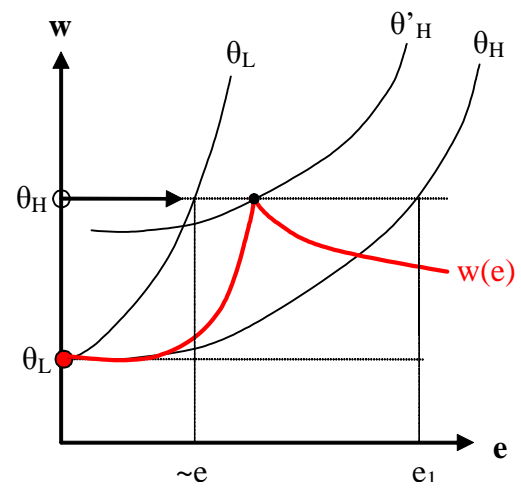
Lemma 3



Separating  
Equilibrium

$(\theta_H, \tilde{e})$  and  $(\theta_L, 0)$ .  $e_1$  corresponds to the level of education that leaves  $\theta_H$  indifferent between contracts  $(\theta_H, e_1)$  and  $(\theta_L, 0)$

**Lemma 4:** Any education level  $e^*(\theta_H) \in [\tilde{e}, e_1]$  can be supported as part of a PBE



Lemma 4

**Welfare implication:** Recall that when education is banned, all workers are paid  $E\theta$  (benchmark 2). With the introduction of education:  $\theta_L$  is strictly worse off and  $\theta_H$  is better off if and only if  $\theta_H - c(e^*(\theta_H), \theta_H) > E\theta$ . It is possible that both types are worse off with education. This is more likely to be the case if  $\lambda$  is close to 1

**Remark:** When both types are worse off with education,  $\theta_H$  still does not deviate because  $\theta_H - c(e^*(\theta_H), \theta_H) > \theta_L$

## Pooling equilibrium

In a pooling equilibrium firms expect the worker to produce  $E\theta$

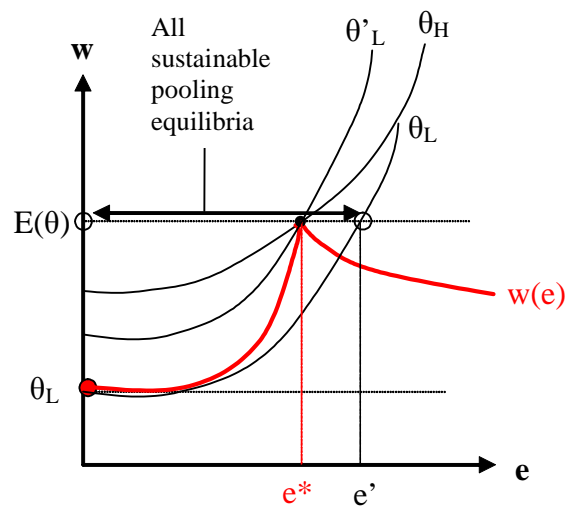
**Lemma 5:** In any PBE,  $w^*(e^*) = E\theta$

This is a direct implication of Lemma 1 since Bayes rule imply that  $\mu(e^*) = \lambda$

Define  $e'$  such that  $E\theta - c(e', \theta_L) \geq \theta_L - c(0, \theta_L)$ .  $e'$  corresponds to the level of education that leaves  $\theta_L$  indifferent between contracts  $(E\theta, e')$  and  $(\theta_L, 0)$

**Lemma 6:** Any education level  $e^* \leq e'$  can be sustained as part of a PBE

Pooling equilibria are dominated by the equilibrium without signaling



Lemma 6

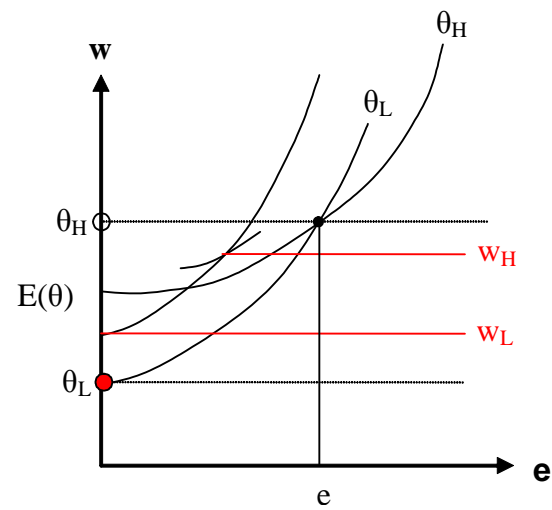
## Welfare Conclusions

Signaling is inefficient under pooling

$\theta_H$  may prefer a signaling ban (pooling with no education as in benchmark 2) under separating

Even if  $\theta_H$  prefers the separating outcome over pooling with no education, a market intervention mandating a fixed wage schedule  $w(e)$  may Pareto dominate the separating equilibrium. This intervention reduces the level of education required from the high type, reduces as well the high type wage, and subsidizes the low type wage to make sure that the low type does not want to deviate

$w(e)$  is not part of an equilibrium under competition because firms break even only on average; they do not do so on each contract as required by Lemma 1



Deviation from separating equilibrium

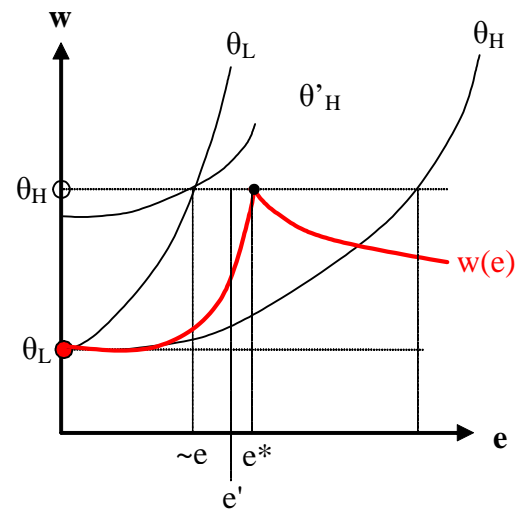
## Equilibrium refinement

Bayes rule constrains only the beliefs on the equilibrium path

Could add some restrictions on the beliefs that are allowed off the equilibrium path

**Refinement example:** A firm cannot believe that a type, who cannot benefit from a given deviation under any possible firm belief, could have taken that deviation

Can show that a proper formalization of this restriction on belief formation can narrow down the set of equilibrium to the Pareto dominant separating equilibrium  $\tilde{e}$ . In particular, it eliminates all other separating equilibria as well as all pooling equilibria



Equilibrium  
Refinement

# Lecture 6: Moral Hazard (MGW 14-B)

Introduction to the principal-agent paradigm

Two effort levels and two outcomes model

Two efforts and continuous outcome model

Holmstrom B. (1979), "Moral Hazard and Observability," *Bell Journal of Economics*, 10: 74-91

## Principal Agent Paradigm

Under an agency relationship, one party, the principal, hires another party, the agent, to perform some task

Agency problems occur when the agent does not have the same preferences as the principal

The agent faces a moral hazard problem because she is confronted with the dilemma of doing what's best for her or what's best for the principal. Economists put moral issues aside and assume that the agent does what's best for her

What can the principal do to address the problem? (a) Find a perfect agent: Selection or screening. (b) Get the right behavior: Incentive provision

## **Short-Term Incentives: Piece Rates and Bonuses**

Piece rates pay workers based on the amount of output they produce regardless of the amount of time actually worked

Bonus are lump-sum payments (made in addition to other forms of compensation) usually conditional on some kind of performance evaluation

The common point to piece rate and bonus is that they provide short term performance incentives

## Short-Term Incentives: How does it work?

The principal (e.g. firm) cannot observe the agent's (e.g. worker) effort or true contribution

The firm observes only an imperfect measure of effort (e.g. profits, sales...)

The performance measure is a function of the worker's effort and also some random noise

For example, a CEO's performance depends on the level of industry competition, a sales person performance depends on the product sold, a farmer's output depends on the weather...

## Two effort levels and two outcomes model

The worker can either supply high ( $e_H$ ) or low effort ( $e_L$ ) and this decision is not observed by the principal. The cost of effort  $e$  is  $g(e)$  such that  $g(e_H) > g(e_L)$  and we denote the incremental cost of effort  $c = g(e_H) - g(e_L)$ . The worker has reservation utility  $\underline{u}$

The principal observes a performance outcome that can be either high or low.  $p_H$  and  $p_L$  are the probability of high performance under high and low efforts respectively. High effort is more likely to generate high performance  $p_H > p_L$ . Perfect performance measure has  $p_H = 1$  and  $p_L = 0$

The principal makes an offer which consists in a fixed salary  $s$  plus a bonus  $b$  if performance is high

## Timing of events:

1. Firm sets the compensation policy
2. Worker chooses effort level
3. Nature draws performance according to probability conditional on effort
4. Worker gets compensated

## Analysis

Assume there is no performance bonus ( $b = 0$ )

Since  $s - c < s$  the worker prefers to supply low effort

The worker will not supply effort unless  $s + p_H b - c > s + p_L b$ . The lowest bonus such that  $e_H$  is incentive compatible is,

$$b = \frac{c}{p_H - p_L}$$

The incremental benefit of supplying effort has to be greater than (or equal to) the incremental cost of doing so

Under perfect performance measure ( $p_H = 1, p_L = 0$ ) the bonus is equal to the cost of effort  $b = c$

The more noisy the performance measure (  $p_H - p_L$  low) the greater the bonus

$$\frac{\partial b}{\partial(p_H - p_L)} < 0$$

The worker earns  $s + b$  with probability  $p_H$  and  $s$  with probability  $1 - p_H$ . The principal sets the fixed salary  $s$  such that the worker is indifferent between working under contract  $(s, b)$  and the outside option  $\underline{u} = p_H(s + b) + (1 - p_H)s - g(e_H)$  or

$$s = \underline{u} - g(e_H) - p_H b$$

A risk averse worker gets disutility from incentive compatible compensation since pay is variable

## Two efforts and continuous outcome model

$$e \in \{e_L, e_H\}$$

$\pi \in [\underline{\pi}, \bar{\pi}]$ , and  $f(\pi|e)$  represent the conditional density function of profits given effort

$F(\pi|e_L) \geq F(\pi|e_H)$  for  $\pi \in [\underline{\pi}, \bar{\pi}]$  with strict inequality for some interval  $\Pi$

**Agent:**  $u(w, e) = v(w) - g(e)$  with  $v' > 0$ ,  $v'' \leq 0$ , and  $g(e_H) > g(e_L) \geq 0$ .

Reservation utility  $\underline{u}$

**Principal:**  $E(\pi - w)$  (risk neutral )

**Game:** Principal makes a take-it-or-leave-it contract offer to the agent. The contract can be conditional on effort level under symmetric information,  $w(\pi, e)$  but not under asymmetric information  $w(\pi)$

Let  $e^* = e_L$  if  $\int \pi f(\pi|e_L)d\pi - v^{-1}(\underline{u} + g(e_L)) \geq \int \pi f(\pi|e_H)d\pi - v^{-1}(\underline{u} + g(e_H))$   
and  $e^* = e_H$  if the opposite (strict) inequality holds

**Efficient outcome:** set  $e = e^*$  and pay the agent a fix wage

## Discussion

Stylized model of an employment relationship: the assumption that the agent has a reservation utility gives all bargaining power to principal

In a market with many agents and many principals the surplus may be shared differently but this is beyond the point since our focus here is on the nature of the contract that maximizes constrained efficiency and not on the division of surplus

The principal agent framework is a starting point to model incentive problems in organizations

## **Market outcomes to be determined:**

Wage schedule

Worker's effort

## **Possible scenarios:**

Observable effort  $w(e, \pi)$

Unobservable effort  $w(\pi)$  and risk neutral agent

Unobservable effort  $w(\pi)$  and risk averse agent

## **Economic questions of interest:**

1. What is the optimal compensation contract?
2. Is the contracting outcome efficient? Efficient level of effort? Efficient risk sharing?
3. Is the equilibrium contract consistent with observed compensation policies (i.e. fixed salary, piece rate)?

## Case 1: Symmetric information (Benchmark 1)

Under a take-it-or-leave-it offer the principal must satisfy the agent's participation constraint:

$$\int v(w(e, \pi))f(\pi|e)d\pi - g(e) \geq \underline{u} \quad PC$$

The principal sets the level of effort  $e$  and wage schedule  $w(e, \pi)$  to maximize  $\int (\pi - w(e, \pi))f(\pi|e)d\pi$  subject to  $PC$

Solve the problem in two steps: (a) set the optimal compensation conditional on effort, (b) set the optimal level of effort

**Lemma 1:** Wage schedule  $w(e, \pi) = v^{-1}(\underline{u} + g(e))$  and  $w(e', \pi) < v^{-1}(\underline{u})$  for  $e' \neq e$  implements effort level  $e$

The principal binds the participation constraint and pays the agent only if the requested level of effort is observed

**Lemma 2:** The optimal level of effort is  $e^*$

The principal selects the efficient level of effort because she captures all the surplus from effort ending up with a surplus of  $E\pi - v^{-1}(\underline{u} + g(e^*))$

**Conclusions:** (a) Full insurance if the agent is risk averse. (b) The optimal contract implements the efficient level of effort

## Case 2: Asymmetric information and risk neutral worker (Benchmark 2)

Assume the agent's utility is  $u(w, e) = w - g(e)$

Consider the contract  $w(\pi) = \pi - E(\pi|e^*) + \underline{u} + g(e^*)$

This contract implements the first best level of effort since (a) The agent chooses  $e^*$  because she receives all the surplus from effort. (b) The agent accepts the contract since she is indifferent with the outside option

The principal earns  $E(\pi|e^*) - \underline{u} - g(e^*)$  which is identical to the symmetric information profits (under the assumption that  $v(w) = w$ ). Since  $w(\pi)$  maximizes total surplus and gives the agent exactly her outside option, this contract has to be an optimal contract

The agent faces risk (level of utility varies) while the principal faces no risk (receives a fixed payment)

In a context where the principal owns a productive asset (e.g. firm, land), this contract can be interpreted as the principal selling the project to the agent at price  $E\pi - \underline{u} - g(e^*)$ . The agent supplies the efficient level of effort because she fully appropriates the marginal benefit of effort

This can be interpreted as a transfer of ownership. The agent is the residual claimant to firm 's return

**Remark:** The contract  $w(\pi)$  is not the only contract that implements the optimal profits for the principal. Any contract that varies wage enough to satisfy the incentive constraint that the agent chooses the high action when it is optimal to do so and leaves no surplus to the agent is also optimal

### Case 3: Asymmetric information and risk aversion

The wage schedule under asymmetric information and risk neutrality (benchmark 2)  $w(\pi)$  is no more first best because the agent faces some risk

The wage schedule under symmetric information (benchmark 1)  $w(e, \pi)$  is not implementable because the wage cannot depend directly on the level of effort

If  $e^* = e_H$  and the principal pays the agent  $w(e_H, \pi)$  then the agent will accept the contract and select  $e_L$  since  $\int v(w(e_H, \pi))f(\pi|e_H)d\pi - g(e_H) = v(w(e_H, \pi)) - g(e_H) = \underline{u} < \underline{u} + g(e_H) - g(e_L) = \int v(w(e_H, \pi))f(\pi|e_L)d\pi - g(e_L)$

The full-insurance contract is not incentive compatible!

Contract  $w(\pi)$  is incentive compatible for effort  $e_H$  if

$$\int v(w(\pi))f(\pi|e_H)d\pi - g(e_H) \geq \int v(w(\pi))f(\pi|e_L)d\pi - g(e_L) \quad IC(e_H)$$

Contract  $w(\pi)$  is incentive compatible for effort  $e_L$  if

$$\int v(w(\pi))f(\pi|e_L)d\pi - g(e_L) \geq \int v(w(\pi))f(\pi|e_H)d\pi - g(e_H) \quad IC(e_L)$$

The principal chooses  $e \in \{e_L, e_H\}$  and  $w(\pi)$  to maximize  $E(\pi - w(\pi))$  subject to  $PC$  and  $IC(e)$

**Case 1:**  $e^* = e_L$

Assume for now that it is efficient for the agent to supply low effort

**Lemma 3:**  $IC(e_L)$  always hold when the wage is constant

In fact, for any non increasing compensation rule, the agent always prefers to supply low effort

If  $e^* = e_L$ , the optimal contract sets  $w(\pi) = v^{-1}(\underline{u} + g(e_L))$  and implements the first best outcome

**Case 2:**  $e^* = e_H$

Assume now that  $e^* = e_H$ . Let  $\lambda$  and  $\mu$  the Lagrange multipliers on  $PC$  and  $IC(e_H)$

Assume the principal chooses the function  $w()$  point by point. The first order condition for  $w(\pi)$  is

$$\frac{1}{v'(w(\pi))} = \lambda + \mu \left( 1 - \frac{f(\pi|e_L)}{f(\pi|e_H)} \right) \quad FOC(\pi)$$

**Lemma 4:**  $e^* = e_H$  implies  $\lambda > 0$  and  $\mu > 0$

The optimal contract is defined by a set of  $\lambda > 0$ ,  $\mu > 0$ , and  $w(\pi)$  such that  $PC$  and  $IC(e_H)$  bind and  $FOC(\pi)$

## Discussion

There is a statistical interpretation to the optimal compensation rule: Let  $\hat{w}$  such that  $\frac{1}{v'(\hat{w})} = \lambda$ . For any  $\pi$  such that  $w(\pi) > \hat{w}$  we have  $\frac{f(\pi|e_L)}{f(\pi|e_H)} < 1$  and the opposite inequality holds for any  $\pi$  such that  $w(\pi) < \hat{w}$ . The fraction  $\frac{f(\pi|e_L)}{f(\pi|e_H)}$  is the likelihood ratio. For a given outcome  $\pi$  the likelihood ratio is high if the chance that this outcome could have occurred is high under effort  $e_L$  and/or low under effort  $e_H$ . Stated differently, conditional on  $\pi$ ,  $e_L$  is more likely than  $e_H$  if the likelihood ratio is high

The principal pays the agent more in those states of the world where, an outsider who would observe only the outcome realization  $\pi$  and would know nothing about which action  $e$  the agent has taken, would conclude that it is more likely that the agent has taken the high action. This is just an interpretation since there is no inference to

be made here: given the incentives in place, the principal knows that the agent takes the high action

$w(\pi)$  is not necessarily linear as in a piece rate. More problematically,  $w(\pi)$  is not necessarily increasing in  $\pi$ . In fact, taking full derivative of  $FOC(\pi)$  with respect to  $\pi$

$$\frac{d}{d\pi}w(\pi) = \mu \frac{(v'(w(\pi)))^2}{v''(w(\pi))} \frac{d}{d\pi} \left[ \frac{f(\pi|e_L)}{f(\pi|e_H)} \right]$$

The wage schedule increases if and only if the likelihood ratio is decreasing in  $\pi$  and this is known as the monotone likelihood ratio condition. More surprisingly, the wage can decrease with profits and this happens over intervals where the likelihood ratio decreases with  $\pi$ !

More costly to implement the high effort under asymmetric information since  $Ew(\pi) > v^{-1}(\underline{u} + g(e_H))$ . The increase in utility cost is called risk premium

Inefficiency necessarily occur when  $e_H$  is the first best level of effort because either the principal settle for  $e_L$  (when the risk premium is too high) or the agent faces some residual risk (which is an inefficient risk allocation given that the principal is risk neutral)

Assume the principal observes an additional measure  $y$  in addition to  $\pi$ . In the landlord/farmer application, the landlord may observe the crop and also the weather. Should the principal use this new measure in the compensation contract. To answer this question define  $f(\pi, y|e)$  as the joint distribution of  $y$  and  $\pi$  conditional on  $e$ . One can write

$$f(\pi, y|e) = f_1(\pi|e)f_2(y|\pi, e)$$

If  $f_2(y|\pi, e)$  does not depend on  $e$  then  $\frac{f_2(y|\pi, e_L)}{f_2(y|\pi, e_H)}$  cancels out in the FOC and  $y$  does not enter the FOC. Therefore, the optimal wage does not depend on  $y$ . In statistical terms, one says that  $\pi$  is a sufficient statistic for  $y$  with respect to  $e$  when  $f_2(y|\pi, e)$  does not depend on  $e$

# Lecture 7a: Strategic Information Transmission

Introduction to 'cheap talk game' literature and concept of partition equilibrium

Costless signalling in contrast to Spence's costly signalling model

Applications to literature on expert and committee decision making

Crawford and Sobel. 'Strategic Information Transmission.' *Econometrica* 50 (6) 1982, 1431-51.

## Cheap Talk Games

Exchange of information: experts are used in many situations to help making informed decisions

Applications include committee decision, tribunal case, parliamentary committee, government design of policy...

Several key features characterize such situations: (a) Experts are privately informed, (b) The expert's information can improve decision making, (c) Experts may have different preferences over decision making than decision makers, (d) Difficult to use competition to get experts to reveal their information (because of monopoly reasons or impossibility to verify the information), (e) Monetary transfers are often ruled out (cannot buy the information or difficult to provide incentives conditional on outcomes)

In practice, experts provide an opinion that influences decision making. Relevant issues include:

(a) Does the expert transmit her information truthfully?

(b) How is the expert's information incorporated into the decision making process?

## Model

Two players: sender (S) and receiver (R)

S privately observes the realization of a random variable, or 'state of the world'  $m \in [0, 1]$  distributed according to  $F$  with density  $f$

S's utility is  $U^S(y, m, b)$  where  $y \in \mathbb{R}$  corresponds to the action to be taken by R,  $m$  to the state of the world, and  $b$  to a preference parameter which captures how aligned the preferences of S and R are

R receives S's message  $n \in N \subset \mathbb{R}$  and choose  $y$  to maximize  $U^R(y, m)$  conditional on her belief about the state of nature

We leave for now the message space  $N$  undetermined. Note that  $n$  does not enter the utility functions anyway. This is why this is called costless signalling or cheap talk

Both  $U^S$  and  $U^R$  are twice continuously differentiable with a single optimum, that is, for any  $m$  and  $b$ , we have,  $\forall y, U_{11}^i < 0$  and  $\exists! y$  s.t.  $U_1^i = 0$

We assume in addition that  $U_{12}^i > 0$  which implies that the best value of  $y$  increases in  $m$  for both players (sorting condition)

## Timing of events:

1. S privately observes the state of the world  $m$
2. S sends signal  $n \in N$  to R
3. R takes action  $y$  after receiving the signal
4. Payoffs  $U^R(y, m)$  and  $U^S(y, m, b)$

**Remark:** Although  $m$  necessarily precedes  $n$  in time, we assume that  $S$ 's choice of signalling rule and  $R$ 's choice of action rule are chosen simultaneously. (Players cannot commit to a strategy)

For each state of the world  $m$ , we denote the preferred action of  $S$ ,  $y^S(m, b) = \text{ArgMax}_y U^S(y, m, b)$  and of  $R$ ,  $y^R(m) = \text{ArgMax}_y U^R(y, m)$ . These functions are well-defined continuous and increasing in  $m$

## Equilibrium Concept: Perfect Bayesian Equilibrium (PBE)

An PBE is a triplet composed of a signalling rule, an action rule, and a belief system  $\{q(n|m), y(n), p(m|n)\}$  such that

$$1. \forall m \in [0, 1], \int_N q(n|m)dn = 1 \text{ and } q(n'|m) > 0 \text{ if } n' \in \text{ArgMax}_{n \in N} U^S(y(n), m, b)$$

$$2. \forall n, y(n) \in \text{ArgMax}_y \int_0^1 U^R(y, m)p(m|n)dn$$

$$3. p(m|n) = \frac{q(n|m)f(m)}{\int_0^1 q(n|t)f(t)dt}$$

**Remark 1:** S may randomize but R would not randomize ( $y(n)$  deterministic in (1) and (2)) because  $U_{11}^R < 0$

**Remark 2:** For any realization of  $m$ , at most two actions can be taken in equilibrium

## Uniform Quadratic Example

Assume  $F$  is uniform on  $[0, 1]$

$$U^R(y, m) = -(y - m)^2$$

$$U^S(y, m, b) = -(y - (m + b))^2 \text{ for } b > 0$$

$$y^S(m, b) = m + b \text{ and } y^R(m) = m$$

## Analysis

**Lemma 1:** No information revelation (babbling,  $p(m|n) = f(m), \forall n$ ) is a PBE

**Lemma 2:** Assume preferences are perfectly aligned ( $\forall m \ y^S(m, b) = y^R(m)$ ), then full information is a PBE

**Lemma 3:** Assume preferences are not perfectly aligned ( $\exists m$  s.t.  $y^S(m, b) \neq y^R(m)$ ), then full information is not a PBE

There are multiple equilibria even when preferences are perfectly aligned.

An implication of Lemma 3 is that full separation, as in Spence, is not feasible when preferences are misaligned

**Lemma 4:** Assume  $\forall m, y^S(m, b) \neq y^R(m)$ . (a)  $\exists \epsilon$  such that for any actions  $u$  and  $v$  taken in equilibrium  $|u - v| > \epsilon$ . (b) The set of actions taken in equilibrium is finite

Any equilibrium has to be a partition equilibrium. Define a  $N$  partition of  $[0, 1]$  as  $0 = a_0 < a_1 < \dots < a_N = 1$  and  $R$ 's best response function to the belief that  $m \in [a, b]$

$$\bar{y}(a, b) = \text{ArgMax}_y \int_a^b U^R(y, m) \frac{f(m)}{\int_a^b f(t) dt} dm$$

Define the arbitrage condition stating that when  $m = a_i$ ,  $S$  is indifferent between action  $\bar{y}(a_i, a_{i+1})$  and action  $\bar{y}(a_{i-1}, a_i)$

$$U^S(\bar{y}(a_i, a_{i+1}), a_i, b) = U^S(\bar{y}(a_{i-1}, a_i), a_i, b) \quad (A)$$

for  $i = 1..N - 1$ . This implies that when  $m < a_i$ ,  $S$  strictly prefers  $\bar{y}(a_{i-1}, a_i)$  over  $\bar{y}(a_i, a_{i+1})$ , and the opposite holds when  $m > a_i$

**Proposition:** Assume  $\forall m, y^S(m, b) \neq y^R(m)$ . (a)  $\exists N(b)$  such that for  $N \leq N(b)$ ,  $\exists$  an equilibrium  $\{q(n|m), y(n), p(m|n)\}$  such that (i)  $y(n) = \bar{y}(a_i, a_{i+1})$  for  $n \in [a_i, a_{i+1}]$ , (ii)  $q(n|m)$  is uniform over each partition interval taking different values on different intervals, (iii)  $p(m|n) = \frac{q(n|m)f(m)}{\int_{a_i}^{a_{i+1}} q(n|t)f(t)dt}$  if  $n \in [a_i, a_{i+1}]$

Any  $N \leq N(b)$  partition equilibrium can be implemented using any signal set of  $N$  distinct elements

When  $N > 1$ , S communicates some information but this information is imprecise since R knows that  $m \in [a_i, a_{i+1}]$  but does not know which value  $m$  has taken in this interval

The arbitrage condition (A) imposes an endogenous gap between actions and this is what enforces truth-telling by the sender

## Equilibrium in Uniform Quadratic Example

$$\bar{y}(a, b) = \frac{a+b}{2}$$

Arbitrage condition (A) and restriction that  $a_i$  is increasing implies a second order difference equation

$$a_{i+1} = 2a_i - a_{i-1} + 4b$$

The condition  $a_0 = 0$  further implies  $a_i = ia_1 - 2i(i-1)b$ . Finally,  $a_N = 1$  implies  $a_1 = \frac{1}{N} \left( 1 - \frac{2N(N-1)}{b} \right)$ . Putting these results together, we have

$$a_i = \frac{i}{N} - 2bi(i - N)$$

Distance between steps

$$a_i - a_{i-1} = 1/N + 2b(2i - N - 1)$$

increase with the level of signal to keep the sender indifferent

$N(b)$  is the largest integer such that  $2i(i-1)b < 1$ , or less than  $1/2 \left(1 + \sqrt{1 + 2/b}\right)$ . As  $b$  converges to zero,  $N(b)$  increases to infinity. There is a sense in which the amount of information communicated depends on how similar the players' preferences are

**Example:**  $b = 1/20$  implies  $N(b) = 3$  and there is a 2 steps equilibrium at  $0, 2/3, 1$  and a 3 steps equilibrium at  $0, 2/15, 7/15, 1$

Although both S and R prefer the most informative equilibrium  $N(b)$  from an ex-ante point of view, it is not true ex-post, after S has observed her signal. For some realizations of the signal, S may prefer not to play the 'most informative' equilibrium  $N(b)$ !

# Lecture 7b: Formal and Real Authority (BD 12-4)

Theory of authority with a distinction between formal authority (who has the right to decide?) and real authority (who actually makes decisions?)

Simple of model of incentive crowding out: trade-off between loss of control and incentives

Aghion, P. and J. Tirole (1997), “Formal and Real Authority in Organizations”, *Journal of Political Economy*, 105, p. 1-29

## Issues

Consider a principal-agent hierarchy such as board of director/management, CEO/division manager, thesis advisor/supervisee, supervisor/worker...

The principal and the agent have to decide which project to implement, if any, but they have different preferences over the choice of project

They are more likely to become informed about the value of the projects if they invest effort

Neither efforts, nor the project's payoffs are contractible. The principal can only contract on who can choose which project to implement

Relevant economic issues include:

1. Can the principal be better off transferring formal authority? When?
2. How do effort investments depend on the authority relation?
3. Who ends up selecting the project?

## Model

There are  $N \geq 3$  projects. Project  $n$  gives  $H_n$  private utility to the principal and  $h_n$  to the agent. If they do not implement any project, they both get 0 private utility

Under her best project, the principal gets  $H > 0$  and the agent gets  $\beta h$  with  $\beta \in (0, 1)$ . Similarly, under her best project, the agent gets  $h > 0$  and the principal gets  $\alpha H$  with  $\alpha \in (0, 1)$ . The parameters  $\alpha$  and  $\beta$  are measures of preference congruence

If the principal (agent) invests  $\Psi_p(E)$  ( $\Psi_A(e)$ ), she becomes informed about the payoff of all projects with probability  $E$  ( $e$ ). The functions  $\Psi$  are increasing and convex

There exists a project that gives large negative utility to both the principal and the agent

The effort decisions and the final payoffs are non-contractible

**Remark:** The assumption that efforts are non-contractible corresponds is similar to the assumption made in the moral-hazard model. The assumption that payoffs are non-contractible goes on step further. It is reasonable in this context because payoffs represent private values

**Implications:** (i) When neither parties are informed (event that happens with probability  $(1 - E)(1 - e)$ ), selecting a project randomly is suboptimal. (ii) Each party prefers the other party to select her preferred project than do nothing (event that

happens with probability.  $(1 - E)e + E(1 - e)$ ). (iii) Each party prefers to select her preferred project than the other party's preferred project (event that happens with probability  $eE$ )

The principal and agent disagree with probability  $eE$  and when they do, it matters who gets to decide first

**Definition:** A party has formal authority if she gets to select a project first. A party has real authority if she ends up to select the project

**Timing:** (a) Allocation of formal authority, (b) Principal and agent invest in  $E$  and  $e$  (Nash equilibrium), (c) the party with real authority gets to choose a project or let

the other party choose, (d) if the party with real authority passes, the other party gets to choose a project or no project, (e) payoffs

**Remark:** Alternatively, we could have assumed that the party with formal authority requests information about the best project to implement from the other party and then makes a decision. The analysis would not change

## Analysis

The principal compares her expected payoffs under Principal-formal authority and Agent-formal authority and selects the authority structures that maximizes her payoff

### P-Formal authority

The principal's expected utility is

$$U_P = EH + (1 - E)e\alpha H - \Psi_p(E)$$

The agent's expected utility is

$$U_A = E\beta H + (1 - E)eh - \Psi_p(e)$$

The Nash equilibrium best responses are

$$\begin{cases} (1 - e^P \alpha)H = \Psi'_p(E^P) \\ (1 - E^P)h = \Psi'_A(e^P) \end{cases}$$

We assume that the reaction curves are well defined such that there exists a unique equilibrium

The reaction curves are downward sloping: effort by one party crowds out effort by the other party. Efforts are strategic substitutes

**Remark 1:** The principal may benefit from committing to exert less effort. Although this reduces her chance to become informed, it also reduces the direct cost of effort, but most importantly, it increases the agent's effort. The overall effect on profit may be positive

**Remark 2:** The incentive effect here is opposite from the effect in a monitoring model. Here, more effort by the principal implies less effort by the agent, while in a monitoring model, more effort by the principal (for example, to monitor better) increases the effort by the agent

A project is implemented with probability  $E^P + e^P - E^P e^P$ . The principal decides with probability  $E^P$  and the agent with probability  $(1 - E^P)e^P$

## A-Formal authority

The principal's expected utility is

$$U_P = e\alpha H + (1 - e)EH - \Psi_p(E)$$

The agent's expected utility is

$$U_A = eH + (1 - e)E\beta h - \Psi_p(e)$$

The Nash equilibrium best responses are

$$\begin{cases} (1 - e^A)H = \Psi'_p(E^A) \\ (1 - \beta E^A)h = \Psi'_A(e^A) \end{cases}$$

A project is implemented with probability  $E^A + e^A - E^A e^A$ . The principal decides with probability  $(1 - e^A)E^A$  and the agent with probability  $e^A$

**Lemma 1:** As formal authority is transferred to the agent, the agent invests more effort and the principal less

**Lemma 2:** Under A-formal authority, the principal selects her favorite project less often

Under transfer of formal authority, the principal gets to make decision less often because (i) the agent moves first, (ii) the agent is better informed, (iii) the principal is less informed. The principal loses control, both formal (does not get to choose first) and real (chooses less often)

The principal retains formal authority if

$$E^P H + (1 - E^P)e^P \alpha H - \Psi_p(E^P) > e^A \alpha H + (1 - e^A)E^A H - \Psi_p(E^A)$$

and gives formal authority to the agent otherwise. Agent formal authority is more likely to prevail when preferences are more congruent ( $\alpha$  close to 1) and when the agent has a lower marginal cost of effort

Delegation strikes a trade off between loss of control and initiative