

# **SUMMER SCHOOL ON AGILE GOVERNANCE**

4-7 July 2022

EUI School of Transnational Governance

Via Cavour 65, Florence, Italy

## **Programme Description**

In times of accelerating technological development, as well as existential risks such as climate change and infectious diseases, agile governance is becoming a “must have” for governments, businesses and international organisations. Being able to anticipate future events, quickly reorganise in times of disruption and adequately respond to fast-changing environments is an essential feature of agile organisations.

Originally developed in the private sector, as an emerging characteristic of thriving organisations, the notion of agile governance has gradually been adapted to the domain of governments and institutions, where it is now inspiring far-reaching reforms, gradually charting the future of government. Since 2020, institutions such as the US Government and Accountability Office and the Government of Japan have adopted initiatives on agile governance; and the governments of Canada, Denmark, Italy, Japan, Singapore, UAE and UK signed the world’s first “Agile Nations” agreement at a panel co-organised by the OECD and the World Economic Forum (WEF).

This Summer School will provide an in-depth introduction to agile governance, defined as adaptive, human-centred, inclusive, multi-stakeholder and sustainable policy-making. Trainers and participants will discuss emerging tools such as foresight and horizon scanning, regulatory sandboxes, GovTech solutions, Artificial Intelligence, policy co-creation, citizen engagement and more. After a first day of introduction, aimed at shedding light on the concept and tools of agile governance, Day 2 will feature interactive sessions on how to design agile governance systems, how to use foresight and horizon scanning in support of adaptive policymaking, with concrete examples and a group debate with guests from the OECD. Day 3 will be dedicated to the emerging approaches to the regulation of Artificial Intelligence and big data; and also to a discussion of how AI and Big Data can support agile governance through key techniques such as machine learning for predictive analytics. Participants will discuss with data scientists the opportunities and challenges of deploying AI and big data in government, and possible measures to promote the trustworthy use of these powerful technologies. Day 4 will focus on ensuring an inclusive policy process by leveraging public private partnerships and engaging with citizens in co-designing future policy.

The Summer School will have lecturers from the ETGN network, governments, international organizations, and the private sector, in an interactive environment which will include moments of debate, groupwork, as well as a social programme.

## Agenda

### Day 1 – July 4, 2022, 09:00 – 16:30

09:00 – 09:30

Registration

09:30 – 10:45

#### **Introduction**

- Alexander Stubb, Director and Professor, EUI School of Transnational Governance; former Prime Minister, Finance Minister, Foreign Minister, Trade and Europe Minister of Finland
- George Papaconstantinou, Director of Executive Education and Professor, EUI School of Transnational Governance; former Finance Minister of Greece

10:45 – 11:15

Coffee break

11:15 – 12:30

#### **From agile management to agile governance**

- Andrea Renda, Professor, EUI School of Transnational Governance; Senior Research Fellow and Head of the CEPS Unit on Global Governance, Regulation, Innovation, and the Digital Economy (GRID)

12:30 – 13:30

Lunch

13:30 – 14:45

#### **OECD roundtable: Agile regulatory governance for innovation**

- Miguel Amaral, Senior Economist at the OECD Public Governance Directorate
- Guillermo Hernandez, Policy analyst Regulatory Policy Division (REG), OECD
- Additional panellists joining online

14:45 – 15:15

Coffee Break

15:15 – 16:30

#### **Strategic foresight: The EU's approach to agility**

- Dimitri Lorenzani, Member of Cabinet of the Vice-President of the European Commission for Interinstitutional Relations and Foresight Mr. Maroš Šefčovič

**Day 2 – July 5, 2022, 09:00 – 16:30**

09:00 – 10:30

**Designing agile governance systems – Part 1**

- Hiroki Habuka, Research Professor, Kyoto University, Graduate School of Law

10:30 – 11:00

Coffee Break

11:00 – 12:30

**Designing agile governance systems – Part 2**

- Hiroki Habuka, Research Professor, Kyoto University, Graduate School of Law

12:30 – 13:30

Lunch

13:30 – 14:45

**Ethics and Artificial Intelligence**

- Alessandra Santacroce, President, IBM Italia Foundation

14:45 – 15:15

Coffee Break

15:15 – 16:30

**Can transnational governance be agile?**

- Francois Lafarge, Researcher, L'Institut national du service public (INSP);
- Alexandrina Soldatenko, Head of European Action Unit, L'Institut national du service public (INSP)

19:30

**Group dinner**

Provided by the STG

Location TBC

**Day 3 – July 6, 2022, 10:00 – 16:30**

10:00 – 11:00

**Market mechanisms and government agility**

- Kenneth Amaeshi, Professor, EUI School of Transnational Governance; Visiting Professor, London School of Economics; Honorary Professor of Business in Africa at the Graduate School of Business, University of Cape Town, South Africa;

11:00 – 11:30

Coffee Break

11:30 – 12:30

**“Sperimentazione Italia”**

- Francesco Menegoni, Technical Innovation Project Manager, Department for Digital Transformation, Government of Italy

12:30 – 13:30

Lunch

13:30 – 15:00

**Using AI and big data for agile governance – Part 1**

- Andrea Renda, Professor, EUI School of Transnational Governance; Senior Research Fellow and Head of the CEPS Unit on Global Governance, Regulation, Innovation, and the Digital Economy (GRID)

15:00 – 15:30

Coffee Break

15:30 – 16:30

**Using AI and big data for agile governance – Part 2**

- Andrea Renda, Professor, EUI School of Transnational Governance; Senior Research Fellow and Head of the CEPS Unit on Global Governance, Regulation, Innovation, and the Digital Economy (GRID)

**Day 4 – July 7, 2022, 09:00 – 16:00**

09:00 – 10:30

**Citizen engagement for agile governance**

- Cameran Ashraf, Professor, Central European University; head of Human Rights at the Wikimedia Foundation; co-founder of AccessNow

10:30 – 11:00

Coffee Break

11:00 – 12:30

**Insights in innovating government: Cross-sectoral collaboration, agile government and others**

- Thurid Hustedt, Professor of Public Administration and Management, Hertie School – The University of Governance in Berlin

12:30 – 13:30

Lunch

13:30 – 14:45

**Agile governance and a city. A perspective from the City of Warsaw**

- Olaf Osica, Director of strategy and analysis office of the City of Warsaw and associate fellow at the College of Europe Natolin

14:45 – 15:15

Coffee Break

15:15 – 16:00

**Closing & awarding certificates**

## Learning outcomes

By the end of the Summer School programme, participants will be able to:

- Describe the notion of agile governance, and the ways in which it can strengthen competitiveness, sustainability, and resilience.
- Compare different approaches to agile governance design, from the business and the public sector point of view.
- Determine how horizon scanning and strategic foresight contribute to a more agile policymaking process.
- Examine opportunities and challenges of AI and big data in government.
- Recognise ways in which effective public-private partnerships and an inclusive policy process can strengthen government agility.

## Participants Profile

This programme is open to mid-career professionals from the following fields:

- Policymakers at all levels of government
- Senior and mid-career civil servants
- Senior staff in corporations delivering public services
- Early- and mid-career lawyers and economic consultants
- Staff in tech companies developing tools for government
- Researchers focusing on tech and governance

## Practical Information

The programme will take place in Florence in the Palazzo Buontalenti of the EUI (Via Cavour 65). It includes lunches and coffee breaks during the programme as well as additional social activities.

Participants who might so wish, can express their interest for accommodation in *Sure Hotel Collection De La Pace*, which is five minutes on foot from the venue of the summer school, and fifteen minutes on foot from the Duomo. The full experience fee that includes hotel costs is EUR 1,800.

## The ETGN Network

The European and Transnational Governance Network (ETGN), founded in 2018, is a training and development partnership among seven prestigious European academic and research institutions, offering transnational perspectives on governance issues of the 21<sup>st</sup> century:

- [Central European University](#)
- [College of Europe, Bruges Campus](#)
- [College of Europe, Natolin Campus](#)
- [School of Transnational Governance, European University Institute](#)
- [Hertie School, the University of Governance in Berlin](#)
- [Institut National du Service Public \(INSP\)](#)
- [SDA Bocconi School of Management](#)

The participants of the Summer School will receive a training certificate from the ETGN, a network of seven European institutes that offer top-of-the-market executive education for policy professionals.