

EXECUTIVE TRAINING SEMINAR

EFFECTIVE MIGRATION MANAGEMENT: PUTTING POLICY INTO ACTION

5, 6 & 7 October 2022, Residential Training

Badia Fiesolana, Fiesole (FI), Italy (Sala Capitolare – Ex Emeroteca)

TEACHING AND LEARNING TEAM

Coordinators and Lead Instructors

Leila HADJ ABDOU | Part-time Assistant Professor at the Migration Policy Centre (MPC), RSCAS, EUI | Lecturer at the University of Vienna

Lorenzo PICCOLI | Research Fellow, Migration Policy Centre (MPC), RSCAS, EUI

Giulio DI BLASI | Member of Cabinet, DG HOME, European Commission

Speakers and Trainers

Stephanie ACKER | Research Communications Lead, MPC, RSCAS, EUI | Independent Migration Consultant | Former U.S. Government Civil Servant

Kenza AGGAD | Data and Policy Officer at IOM's Global Migration Data Analysis Centre (GMDAC)

James DENNISON | Part-Time Professor, Observatory of Public Attitudes to Migration (OPAM) Project, MPC, RSCAS, EUI

Martin RUHS | Professor of Migration Studies and Deputy Director of the Migration Policy Centre (MPC), RSCAS, EUI

Salma NOOH | Data and Policy Analyst at IOM's Global Migration Data Analysis Centre (GMDAC)

Alexander STUBB | Director, School of Transnational Governance (EUI) | Former Prime Minister, Finland

Iacopo VICIANI | Policy Analyst on Migration and Development, DG INTPA, European Commission

CONTACTS

Marina VLACHODIMITROPOULOU | Project Associate, Executive Education, School of Transnational Governance, EUI, marina.vlachodimitropoulou@eui.eu

Executive Education Team, School of Transnational Governance, European University Institute, STG.ExecEd@eui.eu

COURSE DESCRIPTION

PROGRAMME OVERVIEW

The second edition of this executive training course aims at developing and strengthening migration management skills and it provides a unique opportunity to develop a deeper understanding of migration both in its theoretical subtleties and as a very practical subject. This course provides officers and practitioners working in the field of migration with a holistic approach, looking at the issue of migration management from different perspectives and across different key themes in order to share knowledge and upgrade key expertise.

Throughout the training the different stages of migration management will be explored including managing evidence, examining decision making processes, and implementation. The training combines insights from migration theory and empirical research, with knowledge about challenges and opportunities arising from political processes, and practical perspectives that occur at the operational level. Furthermore, it will teach participants how to develop and apply migration management approaches from the level of policy design to implementation, considering operational constraints and opportunities. By the end of the training participants will have developed a sophisticated understanding of the complexities, challenges, and trade-offs of migration management.

Learning Outcomes

By the end of this programme, the participants will be able to:

- Shift perspectives and effectively construct a holistic approach to migration management
- Define the dynamics of different policy pillars and policy stages and to identify the interlinkages between these different policy pillars and stages
- Incorporate insights about dynamics of migration and migration governance into policy design and practice
- Comprehend migration policy objectives, potential, and limitations in order to put policy into action

Learning Methods

- Knowledge transfer sessions led by accomplished practitioners and academics
- Mixing theoretical approaches and practical examples in three different key areas of migration management
- Active exchange in interactive training sessions and group work, focused on the analysis of migration, migration policy, and implementation dynamics
- Policy case assignments working on operational assignments
- Peer-learning setting with professionals with different backgrounds and roles in migration management

Who Should Attend

- Migration officers / civil servants working on migration and asylum policy
- Political consultants working on migration management
- Professionals working in International Organisation and NGOs focusing on migration management
- Journalists and communication professionals who want to learn more about migration in its different aspects
- Other individuals aiming to acquire migration management skills

Information for Applicants

- The training course will take place in a **fully residential mode** on 5, 6 & 7 October 2022. Registrants who are selected will be expected to be present on the EUI campus in Florence, Italy on the days of the training.
- The programme will include approximately **17 hours of in-session training**.
- Participants will be enrolled to our **Virtual Learning Environment** (Brightspace) in order to access the materials of the course. Some pre-training readings might be necessary.

PROGRAMME

DAY 0 – WELCOME DINNER & GETTING TO KNOW EACH OTHER IN FLORENCE CITY CENTRE

Tuesday, 4 October 2022

19.30 – 21.30 CET

Networking Dinner in Downtown Florence

A social networking dinner will be provided for the participants and instructors of the course in downtown Florence. The goal of this dinner is for the participants to get to know each other and the instructors of this course in a more informal setting while at the same time setting the space and objectives for the days to come.

More information to be provided to participants upon arrival.

DAY 1 – NEED FOR A HOLISTIC APPROACH & POLICY PROBLEMS

Wednesday, 5 October 2022

9.30 – 10.00 CEST

Welcome & Introductory Remarks

Martin Ruhs

Alexander Stubb

10.00 – 11.00 CEST

Effective Migration Management: the Need for a Holistic Approach

Giulio di Blasi

Leila Hadj Abdou

This session will introduce the training theme, objectives, and the concepts of a holistic approach in migration management.

11.00 – 11.30 CEST

Coffee Break

11.30 – 13.00 CEST

Migration Policies: Migration Drivers and Policy Regimes



Leila Hadj Abdou

This session engages with migration policies from a holistic perspective by taking into account the complexity of migration drivers and the interplay of different policies. The session focuses on whether migration policies achieve desired outcomes and how migration policies interact with other (non-migration) policies, and discusses the various effects of policy instruments.

13.00 – 14.30 CEST

Lunch Break

14.30 – 16.00 CEST

Migration Crisis: Challenges Ahead and Lessons Learned?

Giulio di Blasi

This session will look at key challenges and policy options during emergencies. The discussion will provide a broad comparative angle, but it will also bring in specific insights from the situation of displacement in Ukraine.

16.00 – 16.30 CEST

Coffee Break

16.30 – 17.45 CEST

Real Life Cases (I)

Lorenzo Piccoli

In this session participants will be introduced to various challenging, real-life cases of migration management which they may encounter in their own work. These cases will cover different policy stages from identifying a policy problem, to implementing and evaluating policy measures. Participants will analyse challenges faced and discuss how to address those challenges. These cases will be picked up and discussed throughout the training. By the end of the training participants will be able to develop effective approaches to manage these cases and present their results. In this first session participants will focus on organisational challenges and emergency responses.

17.45 CEST

End of Day 1

DAY 2 – PUBLIC ATTITUDES & THE ROLE OF DATA

Thursday, 6 October 2022

9.30 – 11.00 CEST **What People Want: Public Attitudes to Migration (I)**

James Dennison

This session will approach effective migration management from the perspective of migrants and citizens. Migration is often thought of as being able to be turned off and on like a tap through policies, but a key factor are migrants themselves; how they decide and develop aspirations and plans to move. In democratic settings, it is also crucial to take into account the preferences of citizens. This session looks both at individual propensity to emigrate and their decision-making patterns, and the underlying structural and individual drivers of these aspirations to migrate. The session will then discuss public opinion in receiving states/regions to different forms of migration and policy solutions in the field of migration and asylum. It will trace trends, identify how opinions are shaped, and provide guidance to participants on how to access useful data and how to interpret it. Finally, this session will focus on sensible ways to incorporate these attitudes and trends in migration management processes through communication.

11.00 – 11.30 CEST **Coffee Break**

11.30 – 12.30 CEST **What People Want: Public Attitudes to Migration (II)**

Martin Ruhs

This session will discuss why and how public attitudes should matter in regulating asylum and migration in rich democracies, with a focus on Europe. Taking a realistic approach, the session will discuss how public views constitute a soft feasibility constraint on effective and sustainable policies towards asylum seekers and migrants, and that a failure to take seriously and understand the attitudes of the host country's population can have a very damaging effect on refugee protection and migrants' rights.

12.30 – 14.00 CEST **Lunch Break**

14.00 – 15.30 CEST **Evidence: The Role of Data in Migration Management**

Salma Nooh & Kenza Aggad (Online intervention)

This session will look at the role and utility of data, with a particular focus on forecasting and foresight. What are the limitations of data for policy making and implementation? How effective are immigration forecasts, and how do they come to conclusions about the future of migration and mobility? Which systems in place have proven productive? Which pitfalls do current systems exhibit?

15.30 – 16.00 CEST

Coffee Break

16.00 – 17.00 CEST

Real Life Cases (II)

Lorenzo Piccoli

In this second group work session participants will work on aspects of data input and public attitudes of the real-life cases.

17.00 CEST

End of Day 2

DAY 3 – PUTTING POLICY INTO ACTION

Friday, 7 October 2022

9.30 – 11.00 CEST

Actions after Settlement: Planning for Emergencies and Protecting the Vulnerable

Stephanie Acker

This session looks at effective management strategies for ensuring the continuity of services for vulnerable populations during crises. It will use lessons from the emergency response to unprecedented numbers of unaccompanied asylum-seeking children crossing the US-Mexico Border and the protection of migrants and unhoused individuals in Boston, USA during the COVID-19 pandemic. It will explore best practices, management tools, and practical strategies to improve service delivery and crisis response.

11.00 – 11.30 CEST

Coffee Break

11.30 – 13.00 CEST

Migration Partnerships Between Countries of Origin and Countries of Destination: Development & Trade



	<p>Iacopo Viciani</p> <p>This session looks at policy initiatives in countries of origin in order to manage migration and harness its developmental potential.</p>
13.00 – 14.30 CEST	Lunch Break
14.30 – 16.00 CEST	<p>Real Life Cases (III)</p> <p>Lorenzo Piccoli</p> <p>In this session, participants will go back to the cases discussed in the beginning of the training, considering all the insights gained during the different previous sessions. They will prepare an outline on how to tackle these cases effectively with a holistic approach. Based on interactive work the participants will summarise key principles of effective migration management that can be applied to a multiplicity of cases and will strengthen the participants' capacity in dealing with current and future tasks in the field of migration from policy design to implementation.</p>
16.00 – 16.30 CEST	Coffee Break
16.30 – 17.30 CEST	<p>Putting Policy into Action: Key Challenges & Opportunities</p> <p>Giulio di Blasi</p> <p>Leila Hadj Abdou</p> <p>This session will take stock of the work that has been conducted and provide room for debating the key challenges and opportunities. It provides participants with the space to exchange about challenges and solutions to these challenges from their work environment.</p>
17.30 CEST	End of Day 3 / End of Training