

**Biography – Fernand Felzinger**

F. FELZINGER, 55, is the President of the International Federation of Industrial Energy Consumers for Europe, and a Board Member of UNIDEN, the corresponding French Association. He headed the Energy Purchasing Departments of RHODIA Chemical Group until 2002 and then ARCELORMITTAL until 2009, in both cases, on a worldwide basis.

He holds an engineering degree from the Ecole Centrale (Paris), a Master of Sciences from Stanford University (Cal.) and a MBA from INSEAD (Fontainebleau).

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